



2026
MS-636

Sugar Hill

For the period beginning January 1, 2026 and ending December 31, 2026

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: February 23, 2026

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

[illegible]

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090

<https://www.revenue.nh.gov/about-dra/municipal-and-property-division/municipal-bureau>



New Hampshire
Department of
Revenue Administration

2026
MS-636

Proposed Budget

Account	Purpose	Article	Expenditures for period ending 12/31/2025	Appropriations for period ending 12/31/2025	Proposed Appropriations for period ending 12/31/2026	
					(Recommended)	(Not Recommended)
General Government						
4130	Executive	02	\$73,342	\$85,502	\$87,950	\$0
4140	Election, Registration, and Vital Statistics	02	\$25,239	\$31,740	\$35,585	\$0
4150	Financial Administration	02	\$29,560	\$29,014	\$31,304	\$0
4152	Property Assessment	02	\$7,200	\$7,200	\$10,000	\$0
4153	Legal Expense	02	\$6,339	\$15,000	\$15,000	\$0
4155	Personnel Administration	02	\$40,309	\$45,000	\$45,000	\$0
4191	Planning and Zoning	02	\$6,744	\$11,065	\$4,500	\$0
4194	General Government Buildings	02	\$98,227	\$99,425	\$107,025	\$0
4195	Cemeteries	02	\$32,346	\$33,500	\$11,000	\$0
4196	Insurance Not Otherwise Allocated	02	\$209,793	\$209,794	\$223,894	\$0
4197	Advertising and Regional Associations	02	\$9,291	\$9,291	\$9,163	\$0
4198	Contingency		\$0	\$0	\$0	\$0
4199	Other General Government	02	\$275	\$250	\$250	\$0
General Government Subtotal			\$538,665	\$576,781	\$580,671	\$0
Public Safety						
4210	Police	02	\$340,392	\$348,333	\$371,696	\$0
4215	Ambulances	02	\$27,426	\$26,371	\$28,523	\$0
4220	Fire	02	\$135,335	\$122,700	\$126,950	\$0
4240	Building Inspection	02	\$8,431	\$10,000	\$10,000	\$0
4290	Emergency Management	02	\$995	\$4,000	\$16,000	\$0
4299	Other Public Safety		\$0	\$0	\$0	\$0
Public Safety Subtotal			\$512,579	\$511,404	\$553,169	\$0
Airport/Aviation Center						
4301	Airport Administration		\$0	\$0	\$0	\$0
4302	Airport Operations		\$0	\$0	\$0	\$0
4309	Other Airport	02	\$179	\$179	\$161	\$0
Airport/Aviation Center Subtotal			\$179	\$179	\$161	\$0
Highways and Streets						
4311	Highway Administration	02	\$285,088	\$313,005	\$322,561	\$0
4312	Highways and Streets	02	\$388,181	\$391,850	\$243,000	\$0
4313	Bridges		\$0	\$0	\$0	\$0
4316	Street Lighting	02	\$2,726	\$2,500	\$2,600	\$0
4319	Other Highway, Streets, and Bridges	02	\$53,559	\$45,000	\$45,000	\$0
Highways and Streets Subtotal			\$729,554	\$752,355	\$613,161	\$0
Sanitation						



Proposed Budget

4321	Sanitation Administration		\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	02	\$40,965	\$44,748	\$55,114	\$0
4325	Solid Waste Facilities Clean-Up		\$0	\$0	\$0	\$0
4326	Sewage Collection and Disposal		\$0	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0
Sanitation Subtotal			\$40,965	\$44,748	\$55,114	\$0

Water Distribution and Treatment

4331	Water Administration		\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0
4335	Water Treatment		\$0	\$0	\$0	\$0
4338	Water Conservation		\$0	\$0	\$0	\$0
4339	Other Water		\$0	\$0	\$0	\$0
Water Distribution and Treatment Subtotal			\$0	\$0	\$0	\$0

Electric

4351	Electric Administration		\$0	\$0	\$0	\$0
4352	Generation		\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0
Electric Subtotal			\$0	\$0	\$0	\$0

Health

4411	Health Administration		\$0	\$0	\$0	\$0
4414	Pest Control		\$0	\$0	\$0	\$0
4415	Health Agencies and Hospitals	02	\$9,267	\$9,267	\$9,267	\$0
4419	Other Health		\$0	\$0	\$0	\$0
Health Subtotal			\$9,267	\$9,267	\$9,267	\$0

Welfare

4441	Welfare Administration	02	\$4,926	\$6,000	\$6,000	\$0
4442	Direct Assistance		\$0	\$0	\$0	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0
4445	Vendor Payments		\$0	\$0	\$0	\$0
4449	Other Welfare		\$0	\$0	\$0	\$0
Welfare Subtotal			\$4,926	\$6,000	\$6,000	\$0

Culture and Recreation

4520	Parks and Recreation	02	\$30,990	\$32,076	\$34,789	\$0
4550	Library	02	\$28,160	\$36,240	\$32,740	\$0



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4583	Patriotic Purposes	02	\$1,995	\$2,000	\$3,000	\$0
4589	Other Culture and Recreation		\$0	\$0	\$0	\$0
Culture and Recreation Subtotal			\$61,145	\$70,316	\$70,529	\$0

Conservation and Development

4611	Conservation Administration		\$0	\$0	\$0	\$0
4612	Purchase of Natural Resources		\$0	\$0	\$0	\$0
4619	Other Conservation	02	\$473	\$1,000	\$1,000	\$0
4631	Redevelopment and Housing Administration		\$0	\$0	\$0	\$0
4632	Other Redevelopment and Housing		\$0	\$0	\$0	\$0
4651	Economic Development Administration		\$0	\$0	\$0	\$0
4652	Economic Development		\$0	\$0	\$0	\$0
4659	Other Economic Development		\$0	\$0	\$0	\$0
Conservation and Development Subtotal			\$473	\$1,000	\$1,000	\$0

Debt Service

4711	Principal - Long Term Bonds, Notes, and Other Debt		\$0	\$0	\$0	\$0
4721	Interest - Long Term Bonds, Notes, and Other Debt		\$0	\$0	\$0	\$0
4723	Interest on Tax and Revenue Anticipation Notes	02	\$0	\$1,000	\$3,500	\$0
4790	Other Debt Service Charges		\$0	\$0	\$0	\$0
Debt Service Subtotal			\$0	\$1,000	\$3,500	\$0

Capital Outlay

4901	Land		\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$14,005	\$14,005	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings	02	\$17,495	\$17,495	\$17,495	\$0
Capital Outlay Subtotal			\$31,500	\$31,500	\$17,495	\$0

Operating Transfers Out

4911	To Revolving Funds		\$0	\$0	\$0	\$0
4912	To Special Revenue Funds		\$0	\$0	\$0	\$0
4913	To Capital Projects Funds		\$0	\$0	\$0	\$0
4914A	To Airport Proprietary Fund		\$0	\$0	\$0	\$0
4914E	To Electric Proprietary Fund		\$0	\$0	\$0	\$0
4914O	To Other Proprietary Fund		\$0	\$0	\$0	\$0
4914S	To Sewer Proprietary Fund		\$0	\$0	\$0	\$0
4914W	To Water Proprietary Fund		\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0
Operating Transfers Out Subtotal			\$0	\$0	\$0	\$0



Proposed Budget

Total Operating Budget Appropriations

\$1,910,067

\$0



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Proposed Budget

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026	
			(Recommended)	(Not Recommended)
4312	Highways and Streets	04	\$125,000	\$0
	Purpose: Non lapsing Roadwork			
4902	Machinery, Vehicles, and Equipment	14	\$14,005	\$0
	Purpose: Lease with escape clause			
4915	To Capital Reserve Funds	03	\$50,000	\$0
	Purpose: Highway CRF			
4915	To Capital Reserve Funds	05	\$50,000	\$0
	Purpose: Fire CRF			
4915	To Capital Reserve Funds	06	\$10,000	\$0
	Purpose: Fire Bldg CRF			
4915	To Capital Reserve Funds	07	\$15,000	\$0
	Purpose: Highway Bldg CRF			
4915	To Capital Reserve Funds	08	\$20,000	\$0
	Purpose: Crapo CRF			
4915	To Capital Reserve Funds	09	\$20,000	\$0
	Purpose: Police			
4915	To Capital Reserve Funds	10	\$5,000	\$0
	Purpose: Building & Grounds			
4915	To Capital Reserve Funds	11	\$5,000	\$0
	Purpose: Fire Department Equipment			
4915	To Capital Reserve Funds	12	\$5,000	\$0
	Purpose: Meetinghouse CRF			
4915	To Capital Reserve Funds	13	\$5,000	\$0
	Purpose: Cemetery Infrastructure CRF			
4915	To Capital Reserve Funds	15	\$173,188	\$0
	Purpose: Bridge Funds			
4915	To Capital Reserve Funds	16	\$4,032	\$0
	Purpose: Transfer Station			
Total Proposed Special Articles			\$501,225	\$0



Proposed Budget

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026	
			(Recommended)	(Not Recommended)
Total Proposed Individual Articles			\$0	\$0



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Proposed Budget

Account	Source	Article	Actual Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2026
Taxes					
3120	Land Use Change Taxes for General Fund	02	\$0	\$25,000	\$15,000
3180	Resident Taxes		\$0	\$0	\$0
3185	Yield Taxes	02	\$0	\$5,000	\$2,500
3186	Payment in Lieu of Taxes		\$0	\$0	\$0
3187	Excavation Tax		\$0	\$0	\$0
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	02	\$0	\$6,500	\$6,000
Taxes Subtotal			\$0	\$36,500	\$23,500
Licenses, Permits, and Fees					
3210	Business Licenses and Permits		\$0	\$0	\$0
3220	Motor Vehicle Permit Fees	02	\$0	\$200,000	\$200,000
3230	Building Permits	02	\$0	\$7,500	\$7,500
3290	Other Licenses, Permits, and Fees	02	\$0	\$1,100	\$1,000
Licenses, Permits, and Fees Subtotal			\$0	\$208,600	\$208,500
From Federal Government					
3311	Housing and Urban Development		\$0	\$0	\$0
3312	Environmental Protection		\$0	\$0	\$0
3313	Federal Emergency		\$0	\$0	\$0
3314	Federal Drug Enforcement		\$0	\$0	\$0
3319	Other Federal Grants and Reimbursements		\$0	\$0	\$0
From Federal Government Subtotal			\$0	\$0	\$0
State Sources					
3351	Shared Revenues - Block Grant		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	02	\$0	\$60,000	\$65,000
3353	Highway Block Grant	02	\$0	\$45,000	\$45,000
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement		\$0	\$0	\$0
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Railroad Tax Distribution		\$0	\$0	\$0
3360	Water Filtration Grants		\$0	\$0	\$0
3361	Landfill Closure Grants		\$0	\$0	\$0
3369	Other Intergovernmental Revenue from State of NH		\$0	\$0	\$0
3379	Intergovernmental Revenues - Other		\$0	\$0	\$0
State Sources Subtotal			\$0	\$105,000	\$110,000



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Charges for Services

3401	Income from Departments	02	\$0	\$2,000	\$2,500
3402	Water Supply System Charges		\$0	\$0	\$0
3403	Sewer User Charges		\$0	\$0	\$0
3404	Garbage-Refuse Charges		\$0	\$0	\$0
3405	Electric User Charges		\$0	\$0	\$0
3406	Airport Fees		\$0	\$0	\$0
3409	Other Charges		\$0	\$0	\$0
Charges for Services Subtotal			\$0	\$2,000	\$2,500

Miscellaneous Revenues

3500	Special Assessments		\$0	\$0	\$0
3501	Sale of Municipal Property		\$0	\$3,800	\$0
3502	Interest on Investments	02	\$0	\$7,500	\$5,000
3503	Rents of Property		\$0	\$1,000	\$0
3504	Fines and Forfeits		\$0	\$0	\$0
3506	Insurance Dividends and Reimbursements		\$0	\$0	\$0
3508	Contributions and Donations		\$0	\$0	\$0
3509	Revenue from Misc Sources Not Otherwise Classified	02	\$0	\$0	\$6,000
Miscellaneous Revenues Subtotal			\$0	\$12,300	\$11,000

Interfund Operating Transfers In

3911	From Revolving Funds		\$0	\$0	\$0
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Airport Proprietary Fund		\$0	\$0	\$0
3914E	From Electric Proprietary Fund		\$0	\$0	\$0
3914O	From Other Proprietary Fund		\$0	\$0	\$0
3914S	From Sewer Proprietary Fund		\$0	\$0	\$0
3914W	From Water Proprietary Fund		\$0	\$0	\$0
3915	From Capital Reserve Funds		\$0	\$0	\$0
3916	From Trust and Fiduciary Funds		\$0	\$1,456	\$0
3917	From Conservation Funds		\$0	\$7,630	\$0
Interfund Operating Transfers In Subtotal			\$0	\$9,086	\$0

Other Financing Sources

3934	Proceeds from Long-Term Notes/Bonds/Other Sources		\$0	\$0	\$0
9998	Amount Voted from Fund Balance	15, 16	\$0	\$0	\$177,220
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
Other Financing Sources Subtotal			\$0	\$0	\$177,220



Proposed Budget

Total Estimated Revenues and Credits	\$0	\$373,486	\$532,720
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Proposed Budget

Item	Period ending 12/31/2026
Operating Budget Appropriations	\$1,910,067
Special Warrant Articles	\$501,225
Individual Warrant Articles	\$0
Total Appropriations	\$2,411,292
Less Amount of Estimated Revenues & Credits	\$532,720
Estimated Amount of Taxes to be Raised	\$1,878,572