



Proposed Budget

Sugar Hill

For the period beginning January 1, 2026 and ending December 31, 2026

Form Due Date: 20 Days after the Annual Meeting

This form was posted with the warrant on: February 23, 2026

GOVERNING BODY CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:
<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
nhdra.nh.gov/about-dra/municipal-and-property-di



New Hampshire
Department of
Revenue Administration

2026
MS-636

Proposed Budget

Account	Purpose	Article	Expenditures for	Appropriations	Proposed Appropriations for period		
			period ending 12/31/2025	for period ending 12/31/2025	ending 12/31/2026		
(Recommended) (Not Recommended)							
General Government							
4130	Executive	02	\$73,342	\$85,502	\$87,950		
4140	Election, Registration, and Vital Statistics	02	\$25,239	\$31,740	\$35,585		
4150	Financial Administration	02	\$29,560	\$29,014	\$31,304		
4152	Property Assessment	02	\$7,200	\$7,200	\$10,000		
4153	Legal Expense	02	\$6,339	\$15,000	\$15,000		
4155	Personnel Administration	02	\$40,309	\$45,000	\$45,000		
4191	Planning and Zoning	02	\$6,744	\$11,065	\$4,500		
4194	General Government Buildings	02	\$98,227	\$99,425	\$107,025		
4195	Cemeteries	02	\$32,346	\$33,500	\$11,000		
4196	Insurance Not Otherwise Allocated	02	\$209,793	\$209,794	\$223,894		
4197	Advertising and Regional Associations	02	\$9,291	\$9,291	\$9,163		
4198	Contingency		\$0	\$0	\$0		
4199	Other General Government	02	\$275	\$250	\$250		
General Government Subtotal			\$538,665	\$576,781	\$580,671		
Public Safety							
4210	Police	02	\$340,392	\$348,333	\$371,696		
4215	Ambulances	02	\$27,426	\$26,371	\$28,523		
4220	Fire	02	\$135,335	\$122,700	\$126,950		
4240	Building Inspection	02	\$8,431	\$10,000	\$10,000		
4290	Emergency Management	02	\$995	\$4,000	\$16,000		
4299	Other Public Safety		\$0	\$0	\$0		
Public Safety Subtotal			\$512,579	\$511,404	\$553,169		
Airport/Aviation Center							
4301	Airport Administration		\$0	\$0	\$0		
4302	Airport Operations		\$0	\$0	\$0		
4309	Other Airport	02	\$179	\$179	\$161		
Airport/Aviation Center Subtotal			\$179	\$179	\$161		
Highways and Streets							
4311	Highway Administration	02	\$285,088	\$313,005	\$322,561		
4312	Highways and Streets	02	\$388,181	\$391,850	\$243,000		
4313	Bridges		\$0	\$0	\$0		
4316	Street Lighting	02	\$2,726	\$2,500	\$2,600		
4319	Other Highway, Streets, and Bridges	02	\$53,559	\$45,000	\$45,000		
Highways and Streets Subtotal			\$729,554	\$752,355	\$613,161		
Sanitation							



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4321	Sanitation Administration		\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	02	\$40,965	\$44,748	\$55,114	\$0
4325	Solid Waste Facilities Clean-Up		\$0	\$0	\$0	\$0
4326	Sewage Collection and Disposal		\$0	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0
Sanitation Subtotal			\$40,965	\$44,748	\$55,114	\$0

Water Distribution and Treatment

4331	Water Administration		\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0
4335	Water Treatment		\$0	\$0	\$0	\$0
4338	Water Conservation		\$0	\$0	\$0	\$0
4339	Other Water		\$0	\$0	\$0	\$0
Water Distribution and Treatment Subtotal			\$0	\$0	\$0	\$0

Electric

4351	Electric Administration		\$0	\$0	\$0	\$0
4352	Generation		\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0
Electric Subtotal			\$0	\$0	\$0	\$0

Health

4411	Health Administration		\$0	\$0	\$0	\$0
4414	Pest Control		\$0	\$0	\$0	\$0
4415	Health Agencies and Hospitals	02	\$9,267	\$9,267	\$9,267	\$0
4419	Other Health		\$0	\$0	\$0	\$0
Health Subtotal			\$9,267	\$9,267	\$9,267	\$0

Welfare

4441	Welfare Administration	02	\$4,926	\$6,000	\$6,000	\$0
4442	Direct Assistance		\$0	\$0	\$0	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0
4445	Vendor Payments		\$0	\$0	\$0	\$0
4449	Other Welfare		\$0	\$0	\$0	\$0
Welfare Subtotal			\$4,926	\$6,000	\$6,000	\$0

Culture and Recreation

4520	Parks and Recreation	02	\$30,990	\$32,076	\$34,789	\$0
4550	Library	02	\$28,160	\$36,240	\$32,740	\$0



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4583	Patriotic Purposes	02	\$1,995	\$2,000	\$3,000	\$0
4589	Other Culture and Recreation		\$0	\$0	\$0	\$0
	Culture and Recreation Subtotal		\$61,145	\$70,316	\$70,529	\$0

Conservation and Development

4611	Conservation Administation		\$0	\$0	\$0	\$0
4612	Purchase of Natural Resources		\$0	\$0	\$0	\$0
4619	Other Conservation	02	\$473	\$1,000	\$1,000	\$0
4631	Redevelopment and Housing Administration		\$0	\$0	\$0	\$0
4632	Other Redevelopment and Housing		\$0	\$0	\$0	\$0
4651	Economic Development Administration		\$0	\$0	\$0	\$0
4652	Economic Development		\$0	\$0	\$0	\$0
4659	Other Economic Development		\$0	\$0	\$0	\$0
	Conservation and Development Subtotal		\$473	\$1,000	\$1,000	\$0

Debt Service

4711	Principal - Long Term Bonds, Notes, and Other Debt		\$0	\$0	\$0	\$0
4721	Interest - Long Term Bonds, Notes, and Other Debt		\$0	\$0	\$0	\$0
4723	Interest on Tax and Revenue Anticipation Notes	02	\$0	\$1,000	\$3,500	\$0
4790	Other Debt Service Charges		\$0	\$0	\$0	\$0
	Debt Service Subtotal		\$0	\$1,000	\$3,500	\$0

Capital Outlay

4901	Land		\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$14,005	\$14,005	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings	02	\$17,495	\$17,495	\$17,495	\$0
	Capital Outlay Subtotal		\$31,500	\$31,500	\$17,495	\$0

Operating Transfers Out

4911	To Revolving Funds		\$0	\$0	\$0	\$0
4912	To Special Revenue Funds		\$0	\$0	\$0	\$0
4913	To Capital Projects Funds		\$0	\$0	\$0	\$0
4914A	To Airport Proprietary Fund		\$0	\$0	\$0	\$0
4914E	To Electric Proprietary Fund		\$0	\$0	\$0	\$0
4914O	To Other Proprietary Fund		\$0	\$0	\$0	\$0
4914S	To Sewer Proprietary Fund		\$0	\$0	\$0	\$0
4914W	To Water Proprietary Fund		\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0
	Operating Transfers Out Subtotal		\$0	\$0	\$0	\$0



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Total Operating Budget Appropriations	\$1,910,067	\$0
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Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026	
			(Recommended)	(Not Recommended)
4312	Highways and Streets	04	\$125,000	\$0
<i>Purpose: Non lapsing Roadwork</i>				
4902	Machinery, Vehicles, and Equipment	14	\$14,005	\$0
<i>Purpose: Lease with escape clause</i>				
4915	To Capital Reserve Funds	03	\$50,000	\$0
<i>Purpose: Highway CRF</i>				
4915	To Capital Reserve Funds	05	\$50,000	\$0
<i>Purpose: Fire CRF</i>				
4915	To Capital Reserve Funds	06	\$10,000	\$0
<i>Purpose: Fire Bldg CRF</i>				
4915	To Capital Reserve Funds	07	\$15,000	\$0
<i>Purpose: Highway Bldg CRF</i>				
4915	To Capital Reserve Funds	08	\$20,000	\$0
<i>Purpose: Crapo CRF</i>				
4915	To Capital Reserve Funds	09	\$20,000	\$0
<i>Purpose: Police</i>				
4915	To Capital Reserve Funds	10	\$5,000	\$0
<i>Purpose: Building & Grounds</i>				
4915	To Capital Reserve Funds	11	\$5,000	\$0
<i>Purpose: Fire Department Equipment</i>				
4915	To Capital Reserve Funds	12	\$5,000	\$0
<i>Purpose: Meetinghouse CRF</i>				
4915	To Capital Reserve Funds	13	\$5,000	\$0
<i>Purpose: Cemetery Infrastructure CRF</i>				
4915	To Capital Reserve Funds	15	\$173,188	\$0
<i>Purpose: Bridge Funds</i>				
4915	To Capital Reserve Funds	16	\$4,032	\$0
<i>Purpose: Transfer Station</i>				
Total Proposed Special Articles			\$501,225	\$0



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Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2026	
			(Recommended)	(Not Recommended)
	Total Proposed Individual Articles		\$0	\$0



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Account	Source	Article	Actual Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2025	Estimated Revenues for period ending 12/31/2026
Taxes					
3120	Land Use Change Taxes for General Fund	02	\$0	\$25,000	\$15,000
3180	Resident Taxes		\$0	\$0	\$0
3185	Yield Taxes	02	\$0	\$5,000	\$2,500
3186	Payment in Lieu of Taxes		\$0	\$0	\$0
3187	Excavation Tax		\$0	\$0	\$0
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	02	\$0	\$6,500	\$6,000
Taxes Subtotal			\$0	\$36,500	\$23,500
Licenses, Permits, and Fees					
3210	Business Licenses and Permits		\$0	\$0	\$0
3220	Motor Vehicle Permit Fees	02	\$0	\$200,000	\$200,000
3230	Building Permits	02	\$0	\$7,500	\$7,500
3290	Other Licenses, Permits, and Fees	02	\$0	\$1,100	\$1,000
Licenses, Permits, and Fees Subtotal			\$0	\$208,600	\$208,500
From Federal Government					
3311	Housing and Urban Development		\$0	\$0	\$0
3312	Environmental Protection		\$0	\$0	\$0
3313	Federal Emergency		\$0	\$0	\$0
3314	Federal Drug Enforcement		\$0	\$0	\$0
3319	Other Federal Grants and Reimbursements		\$0	\$0	\$0
From Federal Government Subtotal			\$0	\$0	\$0
State Sources					
3351	Shared Revenues - Block Grant		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	02	\$0	\$60,000	\$65,000
3353	Highway Block Grant	02	\$0	\$45,000	\$45,000
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement		\$0	\$0	\$0
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Railroad Tax Distribution		\$0	\$0	\$0
3360	Water Filtration Grants		\$0	\$0	\$0
3361	Landfill Closure Grants		\$0	\$0	\$0
3369	Other Intergovernmental Revenue from State of NH		\$0	\$0	\$0
3379	Intergovernmental Revenues - Other		\$0	\$0	\$0
State Sources Subtotal			\$0	\$105,000	\$110,000



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Charges for Services

3401	Income from Departments	02	\$0	\$2,000	\$2,500
3402	Water Supply System Charges		\$0	\$0	\$0
3403	Sewer User Charges		\$0	\$0	\$0
3404	Garbage-Refuse Charges		\$0	\$0	\$0
3405	Electric User Charges		\$0	\$0	\$0
3406	Airport Fees		\$0	\$0	\$0
3409	Other Charges		\$0	\$0	\$0
Charges for Services Subtotal			\$0	\$2,000	\$2,500

Miscellaneous Revenues

3500	Special Assessments		\$0	\$0	\$0
3501	Sale of Municipal Property		\$0	\$3,800	\$0
3502	Interest on Investments	02	\$0	\$7,500	\$5,000
3503	Rents of Property		\$0	\$1,000	\$0
3504	Fines and Forfeits		\$0	\$0	\$0
3506	Insurance Dividends and Reimbursements		\$0	\$0	\$0
3508	Contributions and Donations		\$0	\$0	\$0
3509	Revenue from Misc Sources Not Otherwise Classified	02	\$0	\$0	\$6,000
Miscellaneous Revenues Subtotal			\$0	\$12,300	\$11,000

Interfund Operating Transfers In

3911	From Revolving Funds		\$0	\$0	\$0
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Airport Proprietary Fund		\$0	\$0	\$0
3914E	From Electric Proprietary Fund		\$0	\$0	\$0
3914O	From Other Proprietary Fund		\$0	\$0	\$0
3914S	From Sewer Proprietary Fund		\$0	\$0	\$0
3914W	From Water Proprietary Fund		\$0	\$0	\$0
3915	From Capital Reserve Funds		\$0	\$0	\$0
3916	From Trust and Fiduciary Funds		\$0	\$1,456	\$0
3917	From Conservation Funds		\$0	\$7,630	\$0
Interfund Operating Transfers In Subtotal			\$0	\$9,086	\$0

Other Financing Sources

3934	Proceeds from Long-Term Notes/Bonds/Other Sources		\$0	\$0	\$0
9998	Amount Voted from Fund Balance	15, 16	\$0	\$0	\$177,220
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
Other Financing Sources Subtotal			\$0	\$0	\$177,220



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Total Estimated Revenues and Credits	\$0	\$373,486	\$532,720
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Proposed Budget

Item	Period ending
	12/31/2026
Operating Budget Appropriations	\$1,910,067
Special Warrant Articles	\$501,225
Individual Warrant Articles	\$0
Total Appropriations	\$2,411,292
Less Amount of Estimated Revenues & Credits	\$532,720
Estimated Amount of Taxes to be Raised	\$1,878,572