

# **Town of Sugar Hill**

**New Hampshire**

**64th Annual Report**

**Year Ending  
December 31, 2025**

*The 2025 Town Report is dedicated to:*

The many individuals who contribute their time and resources to make Sugar Hill special.



Cover Design by:

Holman Prints – Many thanks to Kitty Bigelow

Photo from the archives of the Sugar Hill Historical

Museum Photograph taken by Rev. Samuel S. Nickerson

c.1880-90. Ski Hearth Farm downstream. One room

schoolhouse across from the wooden bridge. See the ice

skaters on the Gale River! Schoolhouse was moved by Sel

Hannah and attached to the Western side of Ski Hearth

Farm.

Inside Photo – Courtesy Lissa Boissonneault

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## **TOWN OFFICERS**

### **BOARD OF SELECTMEN**

Russell Talbot (Term Expires 2028)  
Richard Bielefield (Term Expires 2027)  
Christopher Ellms, Chair (Term Expires 2026)

### **TOWN OFFICE**

Telephone 603-823-8468

### **TOWN ADMINISTRATOR**

Jennifer P. Gaudette

#### **TOWN CLERK**

Lissa Boissonneault  
Marie Snyder, Deputy

#### **TREASURER**

Amy Venezia

#### **TAX COLLECTOR**

Lissa Boissonneault  
Marie Snyder, Deputy

#### **CHIEF OF POLICE**

Michael Ho-Sing Loy

#### **FIRE CHIEF / FIRE WARDEN**

Allan R. Clark (Appointed)

#### **TO REPORT AN EMERGENCY**

**911**

**EMERGENCY ONLY**

#### **SHERIFF'S DEPARTMENT**

**1-800-564-6911**

**Non-Emergency 823-8725**

#### **HIGHWAY AGENT**

Douglas R. Glover

#### **OVERSEER OF PUBLIC WELFARE**

Board of Selectmen

#### **HEALTH OFFICER**

Deborah Corey  
Margo Connors, Deputy

#### **EMERGENCY MANAGEMENT**

Chief Michael Ho-Sing-Loy (Appointed)

#### **MODERATOR**

James F. Snyder (2026)

#### **TRUSTEES OF THE TRUST FUNDS**

Mark Butterfield (2028)  
Michael Claflin (2027)  
Russ Gaitskill (2026)

#### **SUPERVISORS OF THE CHECKLIST**

Rose Ellms (2030)  
Jae Kim (2028)  
Lisa Hjelm appointed (2026)  
John Colony, resigned (2026)

#### **LIBRARY TRUSTEES**

Alice Claflin (2028)  
Iris Rhodes (2027)  
Johanna Santilli (2026)

**CEMETERY TRUSTEES**

	Kathleen Jablonski (2026)		
Elizabeth Warren	(2026)	Lyn Kenerson	(2027)
Larry Sawyer	(2028)	Leo Dickinson	(2027)

**PLANNING BOARD**

	Robert Hayward, Jr., Chairman (2027)		
James Keefe	(2027)	Patricia Robertson	(2026)
Arthur Chase	(2026)	Rusty Talbot, Selectboard	(2028)
Steve Monsein	(2026)	Mike Valentine	(2028)
	Amy Venezia, Alt & Secretary (2028)		
	Margo Connors, Alternate (2028)		

**ZONING BOARD OF ADJUSTMENT**

	Carl Hjelm, Chairman (2026)		
John Barth	(2028)	James Keefe	(2027)
Edward Cenerenzio	(2026)	Evan Carmean	(2027)
	Amy Venezia, Alt. & Secretary (2028)		
	Sarah Pinney, Alt (2027)		

**CONSERVATION COMMISSION**

	Larry Sawyer, Chair (2027)		
Chris Ellms	(2027)	Judy Sawyer	(2028)
Claire Von Karls	(2026)	Jennifer Roshak Childs	(2028)
	Charles Wolcott (2026)		
	Margo Connors, Alt (2026)		
	Holly Hayward, Alt (2027)		
	Hayley Droppert, Alt (2028)		

**RECREATION PROGRAM  
SUGAR HILL REPRESENTATIVES**

Nate Hanson	(2026)
Ryan Carlaw	(2028)

All 2025 reports from various agencies not printed in this Town Report are on file in the Selectmen’s Office and available upon request.

**TOWN OF SUGAR HILL  
ANNUAL TOWN MEETING MINUTES-RESULTS  
MARCH 11, 2025**

Moderator James F. Snyder declared the polls open at 12 noon for the voting by ballot on Article 1, the election of town officers. Polls will close at 6:30 PM unless the town votes to keep the polls open to a later hour. All articles to be presented, discussed and acted upon at 6 PM. Moderator Snyder went over his rules of conduct for the meeting. The Moderator asked that all newly elected officers stay after the meeting to get sworn in by the Town Clerk. The meeting opened with the Pledge of Allegiance. Article 1 to be passed over until the ballots are counted at which time Moderator Snyder will read the results.

**ARTICLE 1:** To vote by nonpartisan ballot for the following Town Officers:

- One Selectman to serve for a term of three (3) years
- A Town Treasurer to serve for a term of one (1) year
- A Town Clerk to serve for a term of one (1) year
- A Tax Collector to serve for a term of one (1) year
- A Trustee of the Trust Fund to serve for a term of three (3) years
- A Library Trustee to serve for a term of three (3) years
- A Supervisor of the Checklist to serve for a term of six (6) years.
- A Supervisor of the Checklist to serve for a term of four (4) years
- Two Board of Adjustment members to serve for a term of three (3) years.
- Two Board of Cemetery Trustees to serve for a term of three (3) years
- And such other Town Officers as may be required by law

**RESULTS OF ARTICLE 1:**

<b>Selectman, Three Year Term</b>	<b>Rusty Talbot</b>	<b>101</b>
<b>Town Clerk, One Year Term</b>	<b>Lissa Boissonneault</b>	<b>112</b>
<b>Tax Collector, One Year Term</b>	<b>Lissa Boissonneault</b>	<b>111</b>
<b>Town Treasurer, One Year Term</b>	<b>Amy Venezia</b>	<b>109</b>
<b>Library Trustee, Three Year Term</b>	<b>Alice Claffin</b>	<b>110</b>
<b>Trustee of Trust Funds, Three Year Term</b>	<b>Mark E. Butterfield</b>	<b>103</b>
<b>Zoning Board of Adjustment, Three Year Term</b>	<b>John Barth</b>	<b>103</b>
<b>Zoning Board of Adjustment, Two Year Term</b>	<b>Evan Carmean</b>	<b>104</b>
<b>Cemetery Trustee, Three Year Term</b>	<b>Larry Sawyer</b>	<b>107</b>
<b>Supervisor of Check List, Five Year Term</b>	<b>Rosemary Ellms</b>	<b>108</b>

**ARTICLE 2:** To see if the Town of Sugar Hill will vote to raise and appropriate the sum of (One Million, Eight Hundred Seventeen Thousand, and Six Hundred Forty-Five Dollars .(\$1,817,645) to defray Town charges.

Executive .....	\$85,502.00
Election, Registration & Vital Statistics .....	31,740.00
Financial Administration .....	29,014.00
Property Revaluation .....	7,200.00
Legal Expenses .....	15,000.00

Payroll Taxes .....	45,000.00
Planning Board .....	10,065.00
Zoning Board of Adjustment .....	1,000.00
General Government Buildings .....	51,600.00
Buildings & Grounds .....	47,825.00
Cemetery .....	12,500.00
Insurance.....	209,794.00
Advertising & Regional Associations.....	9,291.00
North Country Council.....	1,291.00
Franconia Notch Chamber .....	8,000.00
Unemployment.....	250.00
Police Department.....	348,333.00
Ambulance .....	26,371.00
Fire Department .....	122,700.00
Building Inspections .....	10,000.00
Emergency Management .....	6,000.00
Airport.....	179.00
Town Maintenance .....	313,005.00
General Highway Department Expense .....	239,950.00
Street Lighting .....	2,500.00
Highway Block Grant .....	45,000.00
Solid Waste Disposal .....	44,748.00
Health, Hospitals.....	9,267.00
North Country Home Health .....	1,775.00
Grafton County Senior.....	1,250.00
White Mountain Mental Health.....	692.00
American Red Cross.....	300.00
Ammonoosuc Community Health .....	1,250.00
Boys & Girls Club .....	2,500.00
Center for New Beginnings .....	500.00
Franconia Children's Center.....	500.00
Above the Notch.....	500.00
Welfare .....	6,000.00
Tri County Cap .....	1,294.00
Pantry.....	1,000.00
Parks and Recreation.....	32,076.00
Library .....	36,240.00
Patriotic Purposes .....	2,000.00
Conservation Commission .....	1,000.00
Interest Expense - Tax Anticipation.....	1,000.00
Capital Expense .....	17,495.00
TOTAL APPROPRIATIONS.....	\$1,817,645.00

The Select Board recommends these Appropriations.

Moved by Tim Egan, Seconded by Steve Monsein

Jennifer Gaudette, Town Administrator gave an overview of the budget line by line. She informed the room that the tax impact of Article 2 would be \$4.49.

Nick De Mayo made a motion to reduce the budget by \$1,000, Seconded by Ed Hansalik

**All in favor of the amendment, “Aye”, Opposed, “No”, The No’s have it**  
Back to original motion: **All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it.**

**ARTICLE 3:** To see if the Town will vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to be placed in the Highway Department Heavy Equipment Capital Reserve Fund created in 1976. The tax impact is \$0.16 per thousand.

The Select Board recommends this Appropriation.

Moved by Richard Bielefield, Seconded by Tim Egan

Road Agent Doug Glover spoke on the article.

Discussion **All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 4:** To see if the Town will vote to raise and appropriate the sum of One Hundred Fifty One Thousand Nine Hundred Dollars (\$151,900) to be used for Highway Department Roadwork improvement projects to be chosen at the discretion of the Road Agent and Selectmen. Twenty Six Thousand Nine Hundred Dollars (\$26,900) to come from the Fund Balance. This will be a non-lapsing account per RSA 32:3, VI and will not lapse until the fund is expended or in 3 years, whichever is less. (Majority vote required) The tax impact of \$125,000 is \$0.38 per thousand.

The Select Board recommends this Appropriation.

Moved by Chris Ellms, Seconded by John Tardelli

Selectperson Margo Connors and Road Committee member Carl Martland spoke on the article.

Discussion **All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 5:** To see if the Town will vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to be placed in the Fire Department Heavy Equipment Capital Reserve Fund created in 1993. Tax impact is \$0.16 per thousand

The Select Board recommends this Appropriation.

Moved by Nick De Mayo, Seconded by Tim Egan

Fire Chief Allan Clark spoke on the article

Discussion **All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it.**

**ARTICLE 6:** To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be placed in the Fire Department Building Capital Reserve Fund created in 2008. Tax Impact is \$0.04 per thousand.

The Select Board recommends this Appropriation

Moved by Nick De Mayo, Seconded by Tim Egan

Fire Chief Allan Clark spoke on the article

**All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 7:** To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be placed in the Highway Department Building Capital Reserve Fund created in 2009. Tax Impact is \$0.04 per thousand.

The Select Board recommends this Appropriation.

Moved by Nick De Mayo, Seconded by Starcy Branch

Road Agent Doug Glover spoke on the article

**All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it.**

**ARTICLE 8:** To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be placed in the Carolina Crapo Building Capital Reserve Fund created in 2004. Tax Impact is \$0.04 per thousand.

The Select Board recommends this Appropriation

Moved by Starcy Branch, Seconded by Tim Egan  
Selectperson Margo Connors spoke on the article

**All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 9:** To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) to be placed in the Police Department Capital Reserve Fund created in 1976. Tax Impact is \$0.06 per thousand

The Select Board recommends this Appropriation.

Moved by Nick De Mayo, Seconded by Starcy Branch  
Police Chief Mike Ho-Sing-Loy spoke on the article

**All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 10:** To see if the Town will vote to raise and appropriate the sum of Five Thousand Seven Hundred Fifty Dollars (\$5,750) to be added to the Building & Grounds Capital Reserve Fund previously established in 2012. This sum to come from unassigned fund balance. No amount to be raised from taxation. (Majority vote required.)

The Select Board recommends this Appropriation.

Moved by Nick De Mayo, Seconded by Starcy Branch  
Jennifer Gaudette, Town Administrator, spoke on the article

**All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 11:** To see if the Town will vote to raise and appropriate the sum Five Thousand Dollars (\$5,000) to be added to the Fire Department Equipment Fund created in 2024. (Majority Vote Required) The tax impact is \$0.02 per thousand.

The Select Board recommends this Appropriation.

Moved by Starcy Branch, Seconded by Nick De Mayo  
Fire Chief Allan Clark spoke on the article

Discussion **All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 12:** To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000) to be added to the Meetinghouse Capital Reserve Fund previously established in 1991. The tax impact is \$0.05 per thousand.

The Select Board recommends this Appropriation.

Moved by Starcy Branch, Seconded by Gary Young  
Selectperson Margo Connors spoke on the article

**All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 13:** To see if the Town will vote to raise and appropriate the sum of Twenty - One Thousand Dollars (\$21,000) for the purpose of cemetery road maintenance at Sunnyside Cemetery with One Thousand Four Hundred Fifty-Six Dollars (\$1,456) to come from the Cemetery Trust Fund Interest and the remaining Nineteen Thousand Five Hundred Forty Four Dollars (\$19,544) to come from taxation. (Majority Vote Required)  
The tax impact is \$0.06 per thousand.

The Select Board recommends this Appropriation.

Moderator James Snyder announced that if Article 13 passed, we would pass over Article 14 and if Article 13 did not pass, we would vote on Article 14.

Moved by David Brown, Seconded by Kathy Jablonski

Cemetery Trustee Kathy Jablonski spoke on the article

Discussion **All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 14:** To see if the Town will vote to establish a Cemetery Infrastructure Capital Reserve Fund under the provisions of RSA 35:1 for cemetery improvements and appropriate the sum of Six Thousand Five Hundred (\$6,500) to be placed in the fund. Further to name the Select Board as agents to expend from said fund. (Majority Vote Required) This article will be passed over in the event Article 13 passes. The tax impact for the article is \$0.02 per thousand.

The Select Board recommends this Appropriation.

**Article 14 passed over. Moderator Snyder paused the meeting to read the ballot vote results of Article. 1.**

**ARTICLE 15:** To see if the Town will vote to raise and appropriate the sum of Fourteen Thousand Five Dollars (\$14,005) for the second year’s payment for the Dodge 2500 Truck. This lease agreement contains an escape clause. (Majority vote required.) The tax impact of this article is \$0.045.

The Select Board recommends this Appropriation.

Moved by Nick De Mayo, Seconded by Starcy Branch

Selectperson Chis Ellms spoke on the Article

Discussion **All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 16:** To see if the Town will vote to raise and appropriate the sum of Two Hundred Eleven Thousand Fifty-Two Dollars (\$211,052) To be added to the Highway Bridge Capital Reserve Fund created in 2006 This sum to come from unassigned fund balance. No amount to be raised from taxation. (Majority vote required)

The Select Board recommends this appropriation.

Moved by Nick De Mayo, Seconded by Starcy Branch

Jennifer Gaudette, Town Administrator., Selectpersons, Chris Ellms and Richard Bielefield all spoke on the article.

Discussion **All in Favor, “Aye”, Opposed, “No”, the ‘Ayes” have it**

**ARTICLE 17:** To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) To be placed in the Transfer Station Capital Reserve Fund created in 2019. The tax impact is \$0.04 per thousand.

The Select Board recommends this Appropriation.

Moved by Kathy Jablonski, Seconded by Tim Egan

Selectperson Margo Connors spoke on the article

Discussion **All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 18:** Are you in favor of combining the office of the Town Clerk and Tax Collector to create a new office of Town Clerk/Tax Collector with the term of office to be THREE years? If approved, an article shall be placed on the ballot at the next annual meeting to choose a town clerk/tax collector. (Majority ballot vote required)

The Select Board recommends this Article

Moved by Nick De Mayo, Seconded by Rosemary Ellms  
Town Clerk/Tax Collector Lissa Boissonneault spoke on the article  
Discussion **All in Favor, “Aye”, Opposed, “No”, the “Ayes” have it**

**ARTICLE 19:** To transact any other business that may legally come before this meeting.

Jennifer Gaudette, Town Administrator, presented retiring Selectperson Margo Connors with a lovely bouquet of flowers with many thanks for all her years of dedicated service. Margo received a standing ovation from the room. Nick De Mayo proceeded to speak on the state of the national deficit and Grafton County issues that he is concerned about but was advised by the Moderator that this was not pertinent to the business of running our town. Fire Chief Allan Clark spoke on prior storms that damaged our roads and the money that was owed by FEMA to offset the extensive expenses to repair the damage. He reported that the amount is down to \$89,000 which is the amount now owed to us by the State of New Hampshire and that should be forthcoming. Gary Young stated his appreciation to Margo Connors for her time on our selectboard. Moderator Jim Snyder thanked all the volunteers that make our town run well and smoothly. He also thanked all the election workers that put in so many hours, especially during the big election years. He thanked Dennis Cote for providing and setting up the sound system for our Town Meeting. There was a question on the balloon testing that is coming up and that was answered.

There being no further business to transact, Moderator Snyder adjourned the meeting at 7:35 PM

Respectfully submitted:

Lissa M. Boissonneault, Town Clerk

**BALANCE SHEET**  
(As of December 31, 2025)  
**ASSETS**

Current Assets	
Unrestricted Checking	\$290,981.10
Money Market/Roll	90.00
Roll (Bank Investment)	1,008,471.17
Police Permit Fees	374.04
Police Special Detail	3,788.91
Northern Pass Checking	<u>765.46</u>
Total Checking/Savings	1,304,470.68
Accounts Receivable	300.00
Other Current Assets:	
Property Taxes Receivable Current Year	177,718.37
Tax Liens Receivable	<u>36,349.62</u>
Total Other Current Assets	214,067.99
 Total Current Assets	 1,518,838.67
Other Assets:	
Due from State of NH	867,159.45
Due from Trust Funds	50.00
Taxes Deeded Property	<u>17,183.34</u>
Total Other Assets	864,392.79
Total Assets	<u><u>\$2,403,231.46</u></u>

**LIABILITIES AND FUND EQUITY**

Accounts Owed by the Town:	
Payroll NH Retirement	.05
School District Tax Payable	1,253,173.00
TAN	400,000.00
Vendor Payables	<u>33,755.49</u>
Total Current Liabilities	\$1,686,928.44
Equity	
Reserved for Tax Deeded Property	17,183.34
Reserved for Article Carried Forward	80,065.35
Assigned Fund Balance	4,928.41
Surplus	769,362.43
Net Income	<u>-155,36.51</u>
Total Equity	<u>716,303.02</u>
Total Liabilities & Fund Equity	\$2,403,231.46

**SCHEDULE OF LONG-TERM INDEBTEDNESS**  
**None**

## SUMMARY INVENTORY OF ASSESSED VALUATION

Land Under Current Use (At Current Use Values)	\$ 617,598.00
Land	85,344,900.00
Buildings	243,491,000.00
Public Utilities	<u>10,487,000.00</u>
Total Valuation Before Exemptions	\$339,940,498.00
Elderly, Blind, Solar Exemptions	<u>380,000.00</u>
Net Valuation on Which Tax Rate Is Computed for Municipal, County and Local Education	\$339,560,498.00
Less Utilities	<u>\$10,487,000.00</u>
Net Valuation On Which Tax Rate For State Education Tax Is Computed	\$329,073,498.00

## STATEMENT OF APPROPRIATIONS AND TAXES ASSESSED

	<u>Amount</u>		<u>Tax Rate</u>
Total Town Appropriations	\$2,401,352.00		
Less: Revenues	(390,181.00)		
Fund Balance Voted surplus	(243,702.00)		
Fund Balance to Reduce Taxes	(150,000.00)		
Add: Overlay	18,792.00		
War Service Credits	<u>14,500.00</u>		
Net Town Appropriations	\$1,650,761.00		
Municipal Tax Rate			\$ 4.87
Net Local School Budget	0.00		
Regional School Apportionment	2,057,973.00		
Less: Equitable Education Grant	(.00)		
State Education Taxes	<u>(389,486.00)</u>		
Approved School(s) Tax Effort	1,668,487.00		
Local Education Tax Rate			4.91
State Education Taxes	<u>389,486.00</u>	389,486.00	1.18
Due to County	<u>333,244.00</u>		
Net County Tax Assessment	333,244.00		
County Tax Rate			.98
Combined Tax Rate			11.94
Total Property Taxes Assessed	4,041,978.00		
Less: War Service Credits	<u>(14,500.00)</u>		
Property Tax To Be Raised	\$4,027,478.00		

## SCHEDULE OF TOWN PROPERTY

	Land	Buildings	Equipment
Meetinghouse	\$ 117,500.00	\$654,000.00	\$ 90,000.00
Carolina Crapo	285,700.00	818,100.00	60,000.00
Library			35,000.00
Fire Department	178,300.00	334,000.00	1,471,658.00
Police Department			244,414.78
Highway Department		371,800.00	982,200.00
Building & Grounds			91,379.00
Parks & Commons			
Coffin Pond-SHCC	170,600.00		
Tennis Court	34,560.00		
Town Forest-SHCC	348,000.00		
Land:			
Cemeteries	308,800.00		
Birches	500.00		
Nason Road	115,900.00		
Creamery Pond	48,800.00		
Creamery Pond-OD	55,900.00		
Route 117	12,000.00		
Route 93	23,000.00		
Creamery Pond Corner	42,900.00		
Pearl Lake Road	73,100.00		
	<u>\$1,815,560.00</u>	<u>\$2,177,900.00</u>	<u>\$2,974,651.78</u>
	(1)	(1)	
<b>TOTALS</b>			

Note (1) Based on Assessed Valuation

## TOWN CLERK'S REPORT

To the Voters of the Town of Sugar Hill:

I herewith submit my report of the financial transactions of my office for the year 2025:

Motor Vehicle Permits Issued:	\$209,604.00	
Dog Licenses Issued:	379.00	
Other Permits and Fees:	<u>6,789.00</u>	
 Total		 \$216,772.00

Remittances to Treasurer:		
Motor Vehicle Permits Issued:	\$209,604.00	
Local Town Clerk Fees:	2,146.00	
State Town Clerk Fees:	3,288.00	
Title Application Fees:	306.00	
Dog Licenses Issued:	379.00	
Dog License Fees:	91.00	
Dog License Late Fees:	78.00	
Marriage Licenses Issued:	86.00	
Town Clerk Fees:	14.00	
Vital Statistics (First Copy):	112.00	
Vital Statistics (Second Copy):	40.00	
Town Clerk Fees:	138.00	
UCC Filing Fee:	195.00	
Sale of Checklist	200.00	
Insufficient Fund Fees	85.00	
Certified Fee – Copy Correction	<u>10.00</u>	
 Total		 \$216,772.00

Respectfully submitted,  
Lissa M. Boissonneault  
Town Clerk

**TAX COLLECTOR'S REPORT**  
**Fiscal Year Ending December 31, 2025**

**DEBITS**

<b>Uncollected Taxes – Beginning of Fiscal Year:</b>	<b>Levies of 2025</b>	<b>Levies of 2024</b>
Property Taxes	\$ 0.00	\$301,236.93
Land Use Change	0.00	0.00
Yield Taxes	0.00	0.00
Property Tax Credit Balance	(22,528.73)	0.00
<b>Taxes Committed This Year:</b>		
Property Taxes	4,028,405.66	0.00
Land Use Change	22,730.00	0.00
Yield Taxes	5,196.75	0.00
<b>Overpayment Refunds:</b>		
Property Taxes	279.21	0.00
Interest & Penalties	<u>1,489.87</u>	<u>4,255.49</u>
<b>Total Debits</b>	<b>\$4,035,572.76</b>	<b>\$305,492.42</b>

**CREDITS**

<b>Remittances to Treasurer During Fiscal Year:</b>		
Property Taxes	\$3,827,155.90	\$ 245,580.21
Land Use Change	22,730.00	0.00
Yield Taxes	5,196.75	0.00
Interest	1,489.87	3,887.49
Penalties	0.00	368.00
Conversion to Lien	0.00	55,656.72
<b>Abatements Made:</b>		
Property Taxes	1,281.87	0.00
Land Use Change	0.00	0.00
Yield Taxes	0.00	0.00
Current Levy Deeded	0.00	0.00
<b>Uncollected Taxes End of Year:</b>		
Property Taxes	185,464.37	0.00
Property Tax Credit Balance	(7,746.00)	0.00
Land Use Change Taxes	0.00	0.00
Yield Tax	<u>0.00</u>	<u>0.00</u>
<b>Total Credits</b>	<b>\$4,035,572.76</b>	<b>\$305,492.42</b>

**SUMMARY OF LIEN ACCOUNTS**  
**Fiscal Year Ended December 31, 2025**

**DEBITS**

	2024	2023	2022
Unredeemed Liens			
Balance Beginning			
of Fiscal Year	\$ 0.00	\$20,068.75	\$6,721.27
Liens Executed	58,322.13	0.00	0.00
Interest & Costs			
Collected After			
Lien Execution	<u>2,098.67</u>	<u>4,232.09</u>	<u>626.27</u>
Total Debits	<u>\$60,420.80</u>	<u>\$24,300.84</u>	<u>\$7,347.54</u>

**CREDITS**

	2024	2023	2022
Remittances to Treasurer:			
Redemptions	\$27,960.90	\$14,080.36	\$6,721.27
Interest & Cost	2,098.67	4,232.09	626.27
Abatements of Unredeemed Tax	0.00	0.00	0.00
Liens Deeded to Municipality	0.00	0.00	0.00
Unredeemed Liens			
Balance End of			
Fiscal Year	<u>30,361.23</u>	<u>5,988.39</u>	<u>0.00</u>
Total Credits	<u>\$60,420.80</u>	<u>\$24,300.84</u>	<u>\$7,347.54</u>

**UNREDEEMED PROPERTY TAXES FROM TAX LIEN**  
BY ORDER OF THE SELECTMEN THE FOLLOWING LIST IS  
INCLUDED PER 1997 TOWN MEETING

	2024	2023
Lorentzen, Cornelia M.	\$73.51	0.00
Lorentzen, Cornelia M.	15,725.23	0.00
Lorentzen, Cornelia M.	9,138.75	0.00
Staffier, Paul D.	8,343.94	5,996.80
Stroup, Kimberly Ann	<u>133.04</u>	<u>98.64</u>
Totals	\$33,414.47	\$ 6,095.44

# TREASURER'S REPORT

Year Ending December 31, 2025

Cash Basis

Beginning Cash Balance Checking January 1, 2025		\$ 538,884.53
Beginning Balance Roll/Money Market January 1, 2025		1,004,927.87
	Total	\$1,543,812.40

## RECEIPTS

Tax Collector	\$4,217,784.50	
Town Clerk	216,772.00	
Selectmen	33,611.32	
Transfers (Trust & Capital Reserve Funds)	397,381.79	
State & Federal Reimbursements	844,503.90	
County Grant	19,046.00	
Interest on Money Market & NOW account	8,772.15	
TAN	400,000.00	
Total Receipts		\$6,137,871.66

## DISBURSEMENTS

Orders of Selectmen	\$6,382,141.79	
Loan Repayments		
Total Disbursements		\$6,382,141.79
Ending Cash Balance NOW checking, December 31, 2025		290,981.10
Ending Cash Balance Roll/Money Market, December 31, 2025		1,008,561.17
	Total	\$1,299,542.27

## CHECKING AND SAVINGS ACCOUNTS

### POLICE PERMIT ACCOUNT

Beginning Balance 1/1/25	\$ 374.04
Interest Earned	<u>0.00</u>
Balance 12/31/25	\$ 374.04

### POLICE SPECIAL DUTY FUND

Beginning Balance 1/1/25	\$11,534.63
Deposits	2,996.25
Withdrawals	(10,744.00)
Interest Earned	<u>2.03</u>
Balance 12/31/25	\$ 3,788.91

**CONSERVATION COMMISSION**

Beginning Balance 1/1/25	\$5,341.49
Deposits	600.00
Withdrawals	(4,100.00)
Interest Earned	<u>1.96</u>
Balance 12/31/25	\$1,843.45

**CONSERVATION LAND USE FUND**

Beginning Balance 1/1/25	\$126,088.39
Deposit Change Tax	10,000.00
Interest Earned	<u>5,487.47</u>
Balance 12/31/25	\$141,575.86

**RICHARDSON MEMORIAL LIBRARY**

Beginning Balance 1/1/25	\$ 2,034.93
Interest Earned	<u>.80</u>
Balance 12/31/25	\$ 2,035.73

**RICHARSON MEMORIAL LIBRARY**

Beginning Balance 1/1/25	\$ 3,699.41
Service Charge	(36.00)
Deposit	<u>500.00</u>
Balance 12/31/25	\$4,163.41

**NORTHERN PASS DEFENSE FUND**

Beginning Balance 1/1/25	\$ 765.16
Interest Earned	<u>.30</u>
Balance 12/31/25	\$ 765.46

**ARPA**

Beginning Balance 1/1/25	\$53,404.49
Withdrawals	(22,087.25)
Interest Earned	8.67
Account closed 7/29/25	<u>(31,325.91)</u>
Balance 12/31/25	\$ 0.00

## SUMMARY OF RECEIPTS

### Cash Basis

#### Local Taxes:

Property Taxes, Current Year	\$ 3,827,160.63
Yield Taxes, Current Year	5,196.75
Current Use Change, Current Year	22,730.00
Property Taxes, Prior Year	301,236.93
Lien Redemptions, Prior Years	48,762.53
Interest & Costs	<u>12,697.66</u>

Total Taxes Collected \$4,217,784.50  
From Local Sources and Miscellaneous, except Taxes:

Motor Vehicle Permits	209,604.00
Town Clerk Fees	2,146.00
State Fees	3,288.00
Title Application Fees	306.00
Dog Licenses, Fees, Penalty	548.00
Marriage Licenses	86.00
Vital Statistics	152.00
UCC Filing Fees	195.00
Town Clerk Fees	162.00
Checklist	200.00
Insufficient Fund Fees	<u>85.00</u>

Total Town Clerk \$216,772.00

Building Permits	11,739.15
Driveway Permits	680.00
Short Term Rental	750.00
Planning Board Fees	562.00
Fire	300.00
Selectmen	654.70
Police	112.30
Cemetery Burials	1,600.00
Cable TV Permit	<u>1,581.17</u>

Total Miscellaneous \$17,979.32

From State:		
Highway Block	53,558.72	
Rooms and Meals	68,136.15	
State & Federal	631,613.72	
GC Grant & TOF	23,078.00	
FEMA	<u>91,195.31</u>	
Total from State		\$867,581.90
Interest on Checking & Savings Account	8,772.15	
Tax Anticipation Note – Bridge	400,000.00	
Capital Reserve Funds	395,925.79	
Transfer from Cemetery Trusts	1,456.00	
Sale of Municipal Property (6800 Burial Plots)	10,600.00	
Rent of Municipal Property	<u>1,000.00</u>	
Total Receipts Other Than Current Revenue		<u>\$817,753.94</u>
Total Receipts From All Sources		\$6,137,871.66
Cash on Hand, January 1, 2025		1,543,812.40
Grand Total of Receipts		\$7,681,684.06

## SUMMARY OF PAYMENTS

General Government:		
Executive	\$ 73,342.24	
Election, Registration & Vital Statistics	25,238.62	
Financial Administration	29,560.28	
Revaluation of Property	7,200.00	
Legal Expenses	6,339.18	
Payroll Taxes	40,308.76	
Planning Board	6,453.59	
Zoning Board of Adjustment	290.00	
General Government Buildings	51,597.18	
Buildings & Grounds & WA	60,635.26	
Cemeteries & Warrant Article	32,346.05	
Insurance	209,792.92	
Advertising & Regional Associations	9,291.00	
Unemployment	<u>274.54</u>	
Total General Government Expenses		\$552,669.62
Police Department	340,691.54	
Fire Department & Grant (19,046)	135,335.42	
Ambulance	27,425.60	
Emergency Management	<u>994.74</u>	
Total Public Safety Expenses		504,447.30
Total Building Inspections		8,431.25
Total Airports		179.00
Highway, Streets and Bridges:		
Town Maintenance	285,088.38	
General Expenses of Highway Department	236,181.29	
Highway Block Grant	53,558.72	
Highway Roadwork Non – Lapsing Fund	151,900.00	
Street Lighting	<u>2,726.03</u>	
Total Highways, Streets and Bridges Expenses		729,454.42
Sanitation:		
Solid Waste Disposal	<u>40,965.00</u>	
Total Sanitation		40,965.00
Health:		
Health, Hospitals	<u>9,267.00</u>	
Total Health Expenses		9,267.00
Total Welfare Expenses		4,925.90
Culture and Recreation:		
Recreation	30,990.00	
Library	28,159.89	
Patriotic	<u>1,995.34</u>	
Total Culture and Recreation Expenses		61,145.23

Conservation:		
Conservation Commission	473.00	
Land Use Change Fund	<u>10,000.00</u>	
Total Conservation Expenses		10,473.00
Debt Service:		
Interest Expense – TAN	<u>0.00</u>	
Total Debt Service Payments		0.00
Transfers to Capital Reserve Funds & Trusts:		
Cemetery Trust	6,800.00	
Article #3 Highway Equipment	50,000.00	
Article # 5 Fire Department HE	50,000.00	
Article #6 Fire Department Building	10,000.00	
Article #16 Bridge	211,052.00	
Article #7 Highway Dept. Building	10,000.00	
Article #8 Crapo Building	10,000.00	
Article #9 Police	20,000.00	
Article #10 Building & Grounds	5,750.00	
Article #11 Fire Department Equipment	5,000.00	
Article #12 Meetinghouse	15,000.00	
Article # 17 Transfer Station	<u>10,000.00</u>	
Total Capital Reserve Funds & Trusts		403,602.00
Capital Vehicles/Equipment/Buildings/Land:		
Bridges – Crane Hill	1,471,433.95	
Meetinghouse	31,900.00	
Crapo Building	30,674.00	
Police Storage Building	11,993.32	
Highway Building	12,958.00	
Fire Department Building	7,000.00	
Highway Truck with Sander	95,581.66	
Police Cruiser	55,488.90	
Fire Department Equipment	48,622.09	
Transfer Station	6,371.01	
Solar	17,495.13	
Cemetery Interest	<u>1,456.00</u>	
Total Capital Expense		1,790,974.06
Taxes Bought by Town		
Payroll Correction	58,322.13	
Tax Refund	317.67	
Total Miscellaneous Expenses	<u>279.21</u>	
Total Miscellaneous Expenses		58,919.01
Payments to Other Government Divisions:		
Taxes Paid to County	333,244.00	
Payments to School Districts	<u>1,873,445.00</u>	
Total Payments to Other Government Divisions		<u>2,206,689.00</u>
Grand Total of Expenditures		\$6,342,684.79

## DETAILED STATEMENT OF PAYMENTS

### Executive:

Selectmen - Expense	\$ 0.00
Town Admin - Gaudette	48,204.00
Office Asst- Amy Venezia	1,403.00
Rose Ellms	1,698.25
Kim Cowles	1,606.00
Moderator	250.00
Workshops	258.24
Telephone	1,930.79
Internet	1,447.20
Website	713.00
Program Support/Consulting	2,472.64
Mapping	5,200.00
Registry	108.65
Printing/Notices	2,008.00
NHMA Dues, Coalition, Dues	2,555.00
Office Supplies	2,458.44
Postage	625.48
Books	17.50
Gift	306.25
Water Testing	<u>79.80</u>

Total Executive Expenses	\$	73,342.24
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### Election, Registration & Vital Statistics:

Town Clerk - Boissonneault	7,110.74
Town MV Fees - Boissonneault	2,747.50
State MV Fees - Boissonneault	3,288.00
Title Fees - Boissonneault	306.00
Dog Fees - Boissonneault	91.00
Marriage Fees - Boissonneault	14.00
Vital Fees - Boissonneault	148.00
UCC Fees - Boissonneault	195.00
Supervisors of the Checklist	1,248.00
Mileage	117.60
Ballot Clerks	420.00
Computer -	447.59
Notices	96.00
Food for Elections	178.02
Dues	20.00
Telephone	585.53
Supplies/dog tags	119.30
Office Supplies/copier	1,712.10
Voting Equipment	5,300.00
Postage	678.74

Vital Statistics	238.00	
Dog Licenses	<u>177.50</u>	
Total Election, Registration & Vital Statistics		25,238.62

**Financial Administration :**

Tax Collector - Lissa Boissonneault	6,691.75
Elizabeth Andross -Trust	200.00
Lien Fees - Boissonneault	96.00
Treasurer - Venezia	2,000.00
Auditor	8,750.00
Bank Fees	469.33
Telephone	421.54
Computer Program & Support-Avitar. QB Payroll	8,204.00
Certified Computer	714.75
Registry	37.80
Research Lien	273.20
Dues	40.00
Office Supplies/copier, tax bills	529.41
Postage	1,006.71
NH Retirement	<u>125.79</u>

Total Financial Administration Expenses		29,560.28
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<b>Total Revaluation</b>		7,200.00
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<b>Total Legal Expenses</b>		6,339.18
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**Payroll Taxes:**

Sugar Hill FICA (Town Contribution)	30,495.62	
Sugar Hill Medicare (Town Contribution)	<u>9,813.14</u>	
Total Payroll Taxes Expense		40,308.76

**Planning Board:**

Secretary - Salary Amy Venezia	2,034.00	
Registry	12.78	
Printing/Notices	684.67	
Postage	44.64	
Master Plan	3,585.00	
Books	<u>92.50</u>	
Total Planning Board Expenses		6,453.59

**Zoning Board:**

Secretary – Amy Venezia	<u>290.00</u>	
Total Zoning Board Expenses		290.00

**Government Buildings:**

James Keefe	20,942.13
Telephone (Elevator & Meetinghouse)	2,043.15
Electricity (Crapo & Meetinghouse)	6,289.53

Heating Oil (Meetinghouse)	2,470.33	
Propane (Crapo)	6,609.95	
Unifirst – Rugs	2,709.76	
Elevator Inspections	50.00	
Elevator Repair	2,925.00	
Alarm Monitoring	324.00	
Impact Extinguisher Inspections	432.25	
State Boiler Inspections	50.00	
Catamount Generator	1,185.00	
Zizza Lock Service	820.00	
Stevenson Services - Clock	1,824.00	
Supplies	2,692.58	
Vacuum	229.50	
Total Government Buildings Expenses		51,597.18
Meetinghouse CRF		31,900.00
Crapo CRF Roof		30,674.00
<b>Grounds &amp; Maintenance:</b>		
Peter Carbonneau - Salary	32,748.80	
James Keefe	5,411.45	
Mark Galloway	2,400.00	
Telephone	479.25	
Supplies	369.71	
Gasoline	3,440.97	
Maint & Repair	321.80	
Grounds keeping - New Equipment	815.53	
Vehicle Repair	242.76	
New Equipment	399.98	
Total Grounds & Maintenance Expenses		46,630.25
Truck Lease		14,005.01
<b>Cemeteries:</b>		
Supplies - Flags, markers	787.88	
Builtwell Fencing & FE Hart	2,964.17	
Littleton Monument	350.00	
Stone Cleaning	3,000.00	
Topographix	2,525.00	
Peckett Excavating	2,800.00	
Central Paving	19,919.00	
Total Cemeteries Expenses		32,346.05
<b>Insurance:</b>		
Health - Highway	99,109.32	
Police	30,971.64	
Executive	30,971.64	
Building & Grounds	3,400.00	
Buyout - Police	3,000.00	
Dental	7,841.76	
Property Liability	33,752.00	

Worker's Compensation	16,852.00	
Employee Reimbursed	<u>(16,105.44)</u>	
Total Insurance Expenses		209,792.92
<b>Total Advertising &amp; Regional Associations Expenses</b>		9,291.00
<b>Total Unemployment Expenses</b>		274.54

**Police Department:**

Chief Mike Ho-Sing-Loy	112,277.33	
Sgt Sarah Szandyba	67,434.19	
Szandyba Special Detail Pay	2,197.02	
Szandyba - Overtime	8,887.75	
Officer Kerry Pomeroy	17,573.18	
Pomeroy - Detail Pay	220.00	
Police Retirement	58,697.76	
Prosecutor - Town of Littleton	3,500.00	
Training	1,321.10	
Telephone Wireless	2,013.06	
Telephone Office/Fax Line added	2,124.90	
Body Camera Storage Tasers	5,257.17	
Computer Consulting	2,963.83	
Computer Program Support	82.39	
Internet	240.00	
Website	468.00	
TMDE Calibration	235.00	
Dispatch Service	15,261.02	
Medical	94.00	
Building Maintenance New Storage	22,963.98	
Uniforms	1,667.23	
Firearms	2,919.00	
Printing	1,167.92	
Dues	300.00	
Office Supplies	497.75	
Postage/Box Rent	267.96	
Gasoline	5,324.02	
Vehicle Maintenance	3,242.21	
Equipment Maintenance	257.75	
Radio Maintenance	679.00	
New & Replacement Equipment	482.02	
Trailer Lettering	<u>75.00</u>	
Total Police Department Expenses		340,691.54
Police CRF Cruiser		55,488.90
Police CRF Building		11,993.32

**Ambulance:**

Littleton Fire	<u>27,425.60</u>	
Total Ambulance Expenses		27,425.60

**Fire Department:**

Salaries:

Aldrich, Clifton	3,525.00
Amsbary, Douglas	650.00
Beaulieu, Brian	2,450.00
Burger, Timothy	2,675.00
Carmean, Evan	175.00
Chase, Eric	1,175.00
Clark, Allan	21,525.00
Collins, Evelyn	350.00
Collins, Jeffrey	750.00
Crowe, Nelson	225.00
Dahill, David	1,125.00
Droppert Hayley	175.00
Glover, Douglas	2,250.00
Ireland, Brinson	775.00
Johnk, Gordon	3,375.00
Johnk, Samuel	1,450.00
Kenerson, Danforth	875.00
Lax, Nathan	350.00
Mackin, Daniel	500.00
Macomber Alex	1,175.00
Quintal, Richard	770.00
Rasmussen, Eric	3,650.00
Snyder, James	3,075.00
Talbot, Rusty	1,050.00
Warren, Michael	100.00
Warren, Lynne	300.00
Wilson, Ned	2,075.00
Mileage (Chief Clark)	3,095.40
Training	200.00
Telephone	1,212.87
Internet Provider	449.67
Program Support Active 911	375.12
Notchnet	521.00
Dispatching Services	4,558.48
Medical Services	258.68
Electric	2,275.69
Building Maintenance	3,491.43
Uniforms & Protective Clothing	15,418.89
Dues	832.00
Supplies	1,158.48
Office Supplies	397.00
Medical Supplies	1,018.16
Postage	27.20
Gasoline	23.29
Diesel Fuel	873.92
Kerosene	650.10

Propane	5,384.59	
Vehicle Maintenance	5,544.69	
Equipment Maintenance	637.23	
Communication Equipment	390.00	
New & Replacement Equipment	8,841.92	
Fire Pond Maintenance	803.42	
Miscellaneous	<u>1,280.19</u>	
Total Fire Department Expenses		116,289.42
Grafton County Grant		19,046.00
Fire Department Building CRF		7,000.00
Fire Department Equipment		48,622.09
<b>Total Building Inspections</b>		8,431.25
<b>Emergency Management</b>		
Total Emergency Management		994.74
<b>Total Airport</b>		179.00
<b>Town Maintenance:</b>		
Douglas Glover - Salary	103,521.59	
Joshua Ashe	71,344.65	
Ashey OT	7,843.29	
Todd Nelson	62,305.45	
Nelson OT	6,244.81	
Johnk, Samuel	837.50	
Retirement	<u>32,991.09</u>	
Total Town Maintenance		285,088.38
<b>General Highway Department:</b>		
Tuition - Class Ashe	571.75	
Engineering - McCarthy	400.00	
Telephone	1,554.50	
Computer Internet	1,086.72	
Computer Consulting	987.95	
Computer Support	59.98	
Medical - Drug Testing Consortium Fees	939.00	
Electricity - Salt Shed	232.94	
Heating Oil	239.49	
Wood	1,800.00	
Building Maintenance	6,794.12	
Equipment Rental - Sweeper	1,856.25	
Uniforms	4,692.59	
Dues	85.00	
Supplies	1,833.80	
Shop Supplies	6,757.87	
Gasoline	87.18	
Diesel Fuel	27,383.61	
Propane	239.51	

Vehicle Maintenance	17,037.29	
Equipment Maintenance	13,533.06	
Radio Maintenance	1,087.43	
Salt	20,748.67	
Hot Top	53,811.56	
Crushed Gravel	7,849.89	
Sand	20,703.64	
Culverts	3,298.40	
Stone	1,405.84	
Calcium	220.00	
Asphalt	181,295.63	
Street Signs	956.17	
New Equipment	<u>8,531.45</u>	
Total General Highway Department & Non-Lapsing		388,081.29
CRF Heavy Equipment New Truck		95,581.66
CRF Building		12,958.00
Bridge CRF - Crane Hill Hoyle & Tanner, William McCarthy		1,471,433.95
Solar Third Payment		17,495.13
<b>Total Street Lighting Expenses</b>		2,726.03
<b>Total Highway Block Grant Expenses</b>		53,558.72
<b>Total Solid Waste Disposal Expenses</b>		40,965.00
Transfer Station CRF Groundwork		6,371.01
<b>Total Health &amp; Hospitals Agencies Expenses</b>		9,267.00
<b>Total Welfare Expenses</b>		4,925.90
<b>Total Parks &amp; Recreation Expenses</b>		30,990.00
<b>Library:</b>		
Librarian - Irene Amsbary	15,086.50	
Sara Daley	1,768.50	
Telephone/Internet	2,222.84	
Computer Consulting -Goldman	2,160.00	
Workshop	70.00	
G Suite	281.95	
Automation	1,460.00	
Books/Movies/Audio	4,643.41	
Programs	<u>466.69</u>	
Total Library Expenses		28,159.89
<b>Patriotic:</b>		
Town Party	<u>1,995.34</u>	
Total Patriotic Expenses		1,995.34

**Conservation Commission:**

Dues	300.00	
Workshops	125.00	
Notices	<u>48.00</u>	
Total Conservation Commission		473.00
Land Use Change Fund		10,000.00

**Transfers - Capital Reserve Funds:**

Crapo Building CRF	10,000.00	
Highway Department HE	50,000.00	
Fire Department HE	50,000.00	
Fire Department Building	10,000.00	
Bridgework	211,052.00	
Police Department CRF	20,000.00	
Highway Building	10,000.00	
Transfer Station	10,000.00	
Fire Department Equipment	5,000.00	
Meetinghouse	15,000.00	
Building & Grounds	<u>5,750.00</u>	
Total Transfers - Capital Reserve Funds		396,802.00
<b>Total Transfer - Cemetery Trust Lots Sold</b>		6,800.00
Cemetery Interest		1,456.00
<b>Total Taxes Paid - County</b>		333,244.00
<b>Total Taxes Paid - School District</b>		1,873,445.00
<b>Total Taxes Bought by the Town</b>		58,322.13
<b>Tax Refund</b>		279.21
<b>Retirement/Payroll</b>		<u>317.67</u>
<b>Total Detailed Expenses</b>		\$6,382,141.79



## ACCOUNTANTS' COMPILATION REPORT

To the Board of Selectmen,  
Town of Sugar Hill:

Management is responsible for the accompanying financial statements of Town of Sugar Hill, which comprise the balance sheet as of December 31, 2025, and the related statements of revenue and expenditures for the year then ended, included in the accompanying prescribed form MS-535. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements included in the accompanying prescribed form MS-535 nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on the financial statements included in the accompanying prescribed form MS-535.

The financial statements included in the accompanying prescribed form MS-535 are intended to comply with the requirements of New Hampshire Department of Revenue Administration and are not intended to be a presentation in accordance with accounting principles generally accepted in the United States of America.

*Cohos Advisors PLLC*

February 12, 2026

COHOSADVISORS.COM • 603.788.4928<sup>PH</sup>  
603.788.3830<sup>FAX</sup>

272 MAIN STREET, LANCASTER, NH 03584



**CEMETERY TRUST FUNDS**  
Report of the Trust Funds – December 31, 2025

**PRINCIPAL INCOME**

Date Of Creation	NAME OF TRUST	Balance Beginning of Year	New Funds Created	Gains or (Losses) on Sale of Securities	Withdrawals	Balance End of Year	Income During Year	Expended During Year	Balance End of Year	Grand Total of Principal & Income at End of Year
10/09/1975	Sunnyside Care Fund (1)	12,000.00	0.00	0.00	0.00	12,000.00	685.37	0.00	4,436.29	16,436.29
09/21/1973	Louise Leazott Trust (1)	500.00	0.00	0.00	0.00	500.00	55.48	0.00	830.18	1,330.18
11/05/1943	Annie Bowles Trust (1)	150.00	0.00	0.00	0.00	150.00	14.97	0.00	207.55	357.55
11/03/1937	Frank E. Bowles Trust (1)	150.00	0.00	0.00	0.00	150.00	14.97	0.00	207.55	357.55
10/18/1956	J.L. & Gertrude Bowles Trust (1)	100.00	0.00	0.00	0.00	100.00	9.06	0.00	119.29	219.29
07/11/1984	Hersom Murray Trust (1)	150.00	0.00	0.00	0.00	150.00	12.54	0.00	151.95	301.95
10/09/1975	Anker Trust (2)	2,180.29	0.00	0.00	0.00	2,180.29	107.65	0.00	400.57	2,580.86
10/09/1975	Sunnyside Cemetery (3)	12,366.00	6,800.00	0.00	0.00	19,166.00	589.27	1,456.00	296.62	19,462.62
	<b>TOTAL CEMETERY OF TRUST FUNDS</b>	\$27,596.29	6,800.00	\$0.00	\$0.00	\$34,396.29	\$1,489.31	\$1,456.00	\$6,650.00	\$41,049.29

(1) Interest only may be used for lot care.3

(2) Funds may be used at discretion of Cemetery Trustees.

(3) Funds may only be used for Sunnyside Maintenance.

All Funds Invested 100%

All Funds are deposited in PDIP.

Respectfully,  
Chairman Russ Gaiskill, Mike Clafin, Mark Butterfield  
Trustees of the Trust Funds

**LIBRARY TRUST FUNDS**  
Report of the Trust Funds – December 31, 2025

**PRINCIPAL INCOME**

Date Of Creation	NAME OF TRUST	Balance Beginning of Year	New Funds Created	Gains or (Losses) on Sale of Securities	Withdrawals	Balance End of Year		Income During Year	Expended During Year	Grand Total of Principal & Income at End of Year	
						Balance Beginning of Year	Balance End of Year			Balance End of Year	Principal & Income at End of Year
10/9/1975	Gladys Jesseman Memorial Trust	\$1,841.23	0.00	0.00	0.00	1,841.23	564.64	104.68	0.00	669.32	2,510.55
9/21/1973	Fredericka Harnes Fund	1,564.10	0.00	0.00	0.00	1,564.10	919.61	108.11	0.00	1,027.72	2,591.82
11/5/1943	Alice Smith Fund	903.50	0.00	0.00	0.00	903.50	529.88	62.34	0.00	592.22	1,495.72
1/22/2001	Richardson Memorial Trust	73,984.55	0.00	0.00	0.00	73,984.55	13,476.39	3,805.62	0.00	17,282.01	91,266.56
	TOTAL LIBRARY TRUST FUNDS	\$78,293.38	\$0.00	\$0.00	\$0.00	\$78,293.38	\$15,480.52	\$4,080.75	\$0.00	\$19,571.27	\$97,864.65

All Funds Invested 100%.  
All Funds are deposited in PDP or CD's.

**SUGAR HILL IMPROVEMENT ASSOCIATION FUNDS**  
**PRINCIPAL INCOME**

Date Of Creation	NAME OF TRUST	Balance Beginning of Year	New Funds Created	Gains or (Losses) on Sale of Securities	Withdrawals	Balance End of Year		Income During Year	Expended During Year	Grand Total of Principal & Income at End of Year	
						Balance Beginning of Year	Balance End of Year			Balance End of Year	Principal & Income at End of Year
06/01/2009	SHIA(community)	\$1,225,415.69	0.00	118,058.77	(9,023.15)	1,334,451.31	44,673.99	38,758.37	(40,000.00)	43,432.36	1,377,883.67
1948	CRAPO(education)	1,075,093.14	0.00	122,329.77	(8,559.20)	1,188,863.71	91,269.33	34,974.77	(30,000.00)	96,244.10	1,285,107.81
	TOTAL SHIA FUNDS	\$2,300,508.83	\$0.00	\$240,388.54	\$(17,582.35)	\$2,523,315.02	\$135,943.32	\$73,733.14	\$(70,000.00)	\$193,676.46	\$2,662,991.48

Respectfully,  
Chairman Russ Gaitskill, Mike Clafflin, Mark Butterfield  
Trustees of Trust Funds

## SELECT BOARD'S REPORT

The past year was marked by steady progress, infrastructure planning, and meaningful transition for the Town. The Select Board and Town staff worked closely with state agencies, committees, and residents to advance key projects, maintain fiscal responsibility, and address emerging community concerns.

Significant attention was given to infrastructure and capital projects. Town officials conducted a site visit to the Eversource U199 Rebuild project to better understand its scope and impact. The third and final phase of the Indian Brook FEMA project was submitted for reimbursement. Planning and coordination continued on the Crane Hill Bridge project, including submission of proposals to the New Hampshire Department of Transportation, initiation of the bid process, and completion of State Bridge Aid and Federal Aid paperwork. A Tax Anticipation Note (TAN) was approved to support bridge financing and ensure stable cash flow. Construction commenced in September and great progress was made through Fall and Winter months.

Road infrastructure planning remained a priority, with the Select Board, Road Committee, and Road Agent beginning long-range planning efforts. The Sugar Hill Highway Department assisted with drainage improvements at the Transfer Station as part of ongoing Tri-Town collaboration. New town signs were approved, funded through a generous donation, and installed. The Town also approved the acquisition of new voting equipment, including a ballot-counting machine, and contracted for a new roof on the Crapo Building to preserve and protect this Sugar Hill treasure.

Regulatory and development matters were also addressed. The Board held meetings and a conceptual hearing regarding the Blue-Sky Towers project and met with abutters to address concerns related to the Dyke Road development. Letters were sent to state officials expressing support for a moratorium on landfill permits and advocating for the protection of local control.

Administrative updates included receipt of the Town's 2024 Equalization Rate from the New Hampshire Department of Revenue Administration, updates to building and driveway permit fees, and coordination of the Town's water testing program. The Board also addressed HealthTrust concerns and Community Power rates, including residents' ability to opt out.

The tax rate increased by \$0.45, with the Town's portion accounting for \$0.10 of that amount.

The year also brought notable transitions. Margo Connors retired from the Select Board after many years of dedicated service. Margo continues to be generous with her time by volunteering on the Planning Board and on various committees.

The Town was saddened by the sudden passing of Dave Wiley, our Building Inspector, and well-known local architect. He will be missed. The Town would like to thank Doug Amsbury for stepping up and continuing Dave's work as building inspector.

The year closed with the passing of Joe Cushing, an original Select Board member and US Ski Hall of Fame member, whose service and dedication helped shape the Town.

As we look ahead. The Town of Sugar Hill remains committed to thoughtful planning, responsible stewardship of public resources, and preserving the character and sense of community that define our home. With appreciation for the dedication of our volunteers, staff and residents, we move forward together – honoring our past, meeting today’s challenges, and building a strong future for all.

Chris Ellms, Chair  
Richard Bielefield  
Rusty Talbot

## **TOWN BRIDGE REPORT**

### **CRANE HILL ROAD BRIDGE**

The project was advertised for bids in the spring of 2025. The Town received 5 bids on the project. A contract was awarded to the Cold River Bridges, LLC, Walpole, NH. The contract amount is \$3,547,781.00. Separate consulting contracts have been awarded to Hoyle Tanner Associates for Engineering During Construction (\$59,183.00) and to The Turner Group for Construction Management (\$59,183.00). All costs during construction will be 100% Federally funded through the Federal Bipartisan Infrastructure Law.

Construction on the project began in August 2025. As of this report, concrete abutments for the bridge on both sides of the river have been completed. Construction closed for the remainder of the winter in February 2026.

The bridge structure is being fabricated off site in Ohio by US Bridge. Plans call for delivery of components of the bridge structure to the site in April of this year. The bridge will be erected by Cold River Bridges between late April and May of 2026. Once erected the approaches to the new bridge will be constructed. The existing Crane Hill Road Bridge will be dismantled on site and removed by a subcontractor. The schedule is to complete the project by October 2026.

Respectfully submitted,  
William McCarthy  
Town Engineer

## CEMETERY TRUSTEES' REPORT

The two cemetery properties owned by the Town of Sugar Hill are the Sunnyside Cemetery on Route 117 and Streeter District/Lucy Hannah Cemetery on Streeter Pond Road. Both are well maintained thanks to the Town of Sugar Hill's financial support and the hard work of Sexton Peter Carbonneau. Other town employees (Jim Keefe, Doug Glover and the Highway Crew, Lissa Boissonneault and Jennifer Gaudette) help as needed in different operations throughout the year. Their help and dedication are recognized and greatly appreciated.

This year, the Town voted for a Warrant Article to repair roads in Sunnyside Cemetery. Paving at both entrances was successfully completed, allowing visitors to smoothly drive into the property without worrying of hitting a washout.

In the spring, we hired a radiographer to map the Streeter District Cemetery. We literally found "where the bodies were buried" and noted the anomalies with "unknown" markers as we do not know who they are. Research is ongoing. Meanwhile, we designated Streeter District Cemetery as "historic" and made a decision not to sell any new plots there. After the radiography was performed, Trustees Dickinson, Kenerson and Sawyer, along with Sexton Carbonneau, matched foot stones that had been removed and piled in the corner of the property with the corresponding headstones and set them at the proper gravesites. The adjacent Lucy Hannah Cemetery had lot lines updated to modern dimensions, clearly indicating where residents can purchase new lots as needed.

Rules and Regulations were updated to clarify plots, lots and how many interments may be made in each. If your family owns a lot in either cemetery, please ensure a current "Right to Inter" form is filed at the Town Office with the Cemetery Trustees.

Long time monument cleaner, John Hanks, retired this year. We thank him and his crew for years of helping us maintain our monuments. Before he retired, John and his spouse donated the markers for designating the unknown graves at the Streeter District Cemetery. In researching safe ways to clean and preserve stones in the general cemetery as well as the historic sections, we have discovered it is best to NOT clean the stones with pressure washing. The Trustees are researching and testing environmentally safe ways to remove lichen, mold and fungus. Stones that were leaning have been straightened in both cemeteries. Please be reminded: it is the responsibility of the plot owners to maintain and repair monuments. The Trustees have been focusing their efforts on maintaining and restoring the historic sections of the cemeteries.

You may find the updated 2025 Cemetery Brochure and the complete rules and regulations for the cemeteries and their use on the Town of Sugar Hill website under Boards and Committees, Cemetery Trustees.

Respectfully submitted,  
Kathleen E. Jablonski, Chair  
Lyn Kenerson,  
Larry Sawyer  
Leo Dickinson  
Lyn Warren

## **PLANNING BOARD**

The Planning Board successfully completed its review and update of the Master Plan this year. The updated plan is now available on the Town's website for public access.

It was a relatively quiet year for public hearings. The Board considered and approved a few lot line adjustments and held several conceptual hearings, though none have advanced further as of the time of this report.

The Planning Board meets on the first Wednesday of each month at 5:30 PM. All meetings are open to the public, and we encourage residents to attend to learn more about ongoing projects and discussions.

We were pleased to welcome Rusty Talbot as the Selectboard representative to the Board. Anyone interested in serving on the Planning Board is invited to submit a letter of interest to the Selectboard.

Finally, we extend our sincere appreciation to all Planning Board members who generously contribute their time and effort to preserve the quality and beauty of our Town.

Respectfully submitted,

Amy Venezia, Secretary

## ROAD AGENT'S REPORT

2025 was a very productive year for your Highway Department. With the added money that was approved at Town Meeting for paving, we were able to make a noticeable difference to our roads. Sweeping was completed in good time even though we had a hydraulic issue with our pull behind broom that was out of service until it could be rebuilt in our shop. Ditch work and culvert replacement were next on our schedule.

Central Paving was brought in with a reclaimer to grind Birches Road, the bottom of Valley Vista and the top of Pearl Lake Road to flatten the surface for paving. Once they were ground, crushed gravel was brought in to top them and then they were compacted and ready for paving. We were able to pave Birches Road, the beginning of Valley Vista, the top of Pearl Lake Road and a section of Streeter Pond Road. Once completed the department continued shimming with the grader and were able to do South Road, and parts of Dyke, Easton and Toad Hill Road. I certainly hope that the townspeople have traveled the roads and can see the difference this made.

I will meet in the spring with the Road Committee and come up with a plan for 2026. In addition to paving, we will be replacing the large culvert at the intersection of Pearl Lake and Creamery Pond Road. The culvert has started to fail, and I am hoping to be able to replace it quickly and have as little traffic interference as possible.

As I write this report, we are in the middle of the winter, and it has been a beauty to say the least. The crew has been working countless hours these last few months and we are starting to run short on sand thanks to all the earlier freezing rainstorms. We contacted the supplier and there will be more when I give him the go ahead.

I would like to thank the other Departments for helping us out when needed and the Select Board for supporting us in what we do. A huge thanks to Jennifer for keeping the budget on track and me up to date on things I need to know.

Respectfully Submitted,

Douglas Glover,  
Road Agent

Hot Top - 1491 Tons - Central Paving  
Hot Top - 588.62 Tons - Town

## **SUGAR HILL ROADS COMMITTEE**

### **2025 Annual Report of Sugar Hill Roads Committee**

I conducted my annual survey of roughness and condition of Sugar Hill Roads on November 7<sup>th</sup> and 8<sup>th</sup>. The results of this survey show that:

- The average condition of the Town's roads is better than in any of the prior surveys.
- The increase in the budget for road maintenance that was approved in this year's Town Meeting has enabled substantial improvements in the quality of our roads.

#### Methodology

As in past years, I documented the roughness of the ride when driving at the 30mph speed limit and took photos of the pavement every 0.1 miles. The roughness scale ranges from 0 to 60:

- 0: smooth
- 10: some bumps
- 20: generally bumpy
- 30: some significant bumps or rough spots
- 40: always rough, but can go 30mph
- 50: need to slow below speed limit to avoid discomfort
- 60: dangerous

I prepare summary charts for the Town's Annual Report that show roughness of 0-20 to be "OK", 25-40 to be "bumpy", and greater than 40 to require "slow speeds".

Using the photos, I categorize the condition of the pavement in terms of five factors: longitudinal cracks, alligator cracks, peeling, potholes, and edge disintegration. The scale for each factor generally goes from 0 to 50:

- 0: no visible problems
- 10: a few problems
- 20: more problems for a larger area
- 30: generally multiple problems evident over large areas
- 40: some serious problems (e.g. deep cracks or large sections of pavement missing)
- 50: most of roadway has problems or there is one area with very problems

I prepare summary charts that show condition as excellent (0-5), good (6-10), OK (11-20), poor (21-30), very poor (>30).

Both scales are rather nebulous, but so long as the same person is rating roughness or conditions, the results will a) identify the road segments most in need of maintenance and b) provide a year-to-year comparison.

The worst segments are those that have poor ratings in both ride quality and pavement condition. To be rated "Very Poor Overall", a segment has to have:

- Condition worse than 20 and roughness worse than 30,
- Condition worse than 30, or
- Roughness worse than 50.

#### Results of the 2025 Survey

In my first survey in 2012, the average roughness was 19 and the average condition was 13. In 2025, the average roughness was 6 and the average condition was 13, both of which are the best yet recorded. Exhibit 1 shows the trends in roughness and condition using an index where values in 2012 are 100.

In 2025, only 11% of the Town’s road segments on major roads were continually bumpy when I drove at the 30 mph speed limit, and I never had to slow down because to avoid an excessively rough ride (Exhibit 2). The average roughness for major roads was only 13, which is better than the previous low of 15 recorded last year.

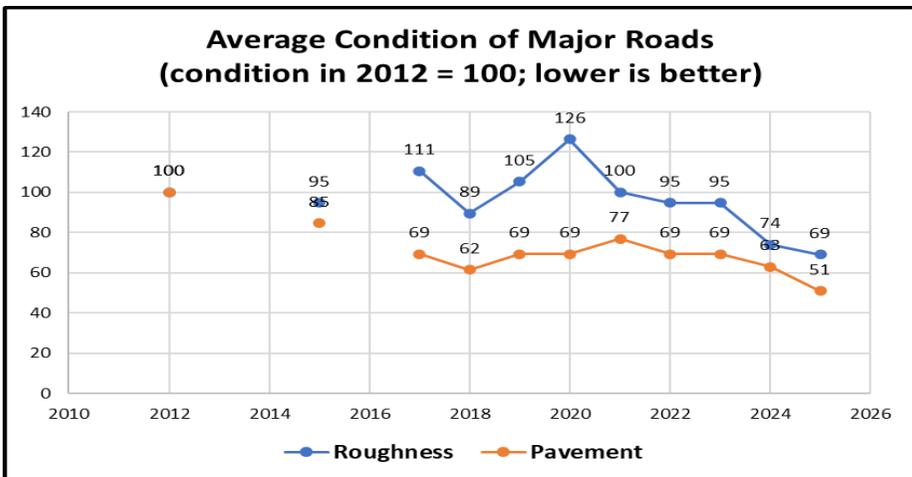
Pavement condition is also the best that I have documented. Only 2% of major road segments had pavement in poor or very poor condition, and more than half were in excellent condition (Exhibit 3). The average condition was 13, which is better than the previous low recorded in both 2018 and 2024.

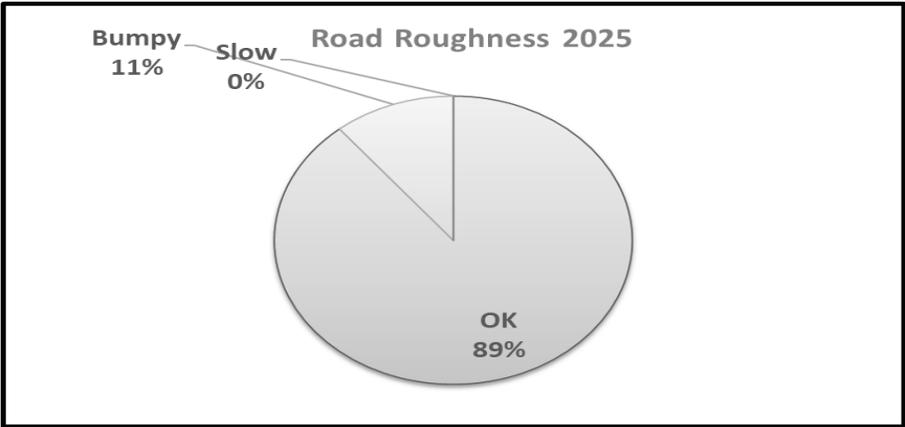
Only five segments on major roads had overall quality of “Very Poor” (two each on Jesseman and Streeter Pond Roads and one on Blake Road). Eight segments on other roads were rated “Very Poor”, including all but the first paved section of Grandview and one each at the end of the paved sections of Bickford Hill, Jericho and Valley Vista Roads.

The total of only 16 “Poor” or “Very Poor” segments is barely half the 31 such segments in 2024 and is the fewest yet recorded. In the first survey in 2012, there were also 31 such segments, and the number dropped to just 18 in 2018. However, large storms later in 2018 and 2019 caused excessive damage and disrupted the Town’s normal paving activities. By 2020, there were 64 poor or very poor segments, roughly a third of the Town’s major paved roads.

Detailed results and comparisons to prior years are documented in an Exel workbook (Road Condition 2025 as of 5December 2025 – Exel).

Sugar Hill Roads Committee:  
 Brian Beaulieu  
 Carl Martland  
 Mark Mendelsohn  
 Rick Quintal





## SUGAR HILL POLICE DEPARTMENT 2025 ANNUAL REPORT

Our Annual Report contains an outline of the service the Department provided this year. Listed below are our calls for service:

### *1058 Calls for Service:*

Theft	2	Simple Assault	1
Fraud	2	Malicious Mischief	2
Sex Offense All Others	1	Narcotic Drug Laws	1
Family Offense	8	Public Intox / Drunkenness	2
DWI/DUI	2	Public Intoxication/Drunkenness	2
Disorderly Conduct	2	All Other Offenses	18
Non-Criminal Incidents	86	Fire Related	18
Deaths/Suicide	1	Lost Found Missing	3
Animal Complaints	22	Fish & Game Activity Codes	5
MV Crash Investigations	29 (No Fatal)	Traffic Enforcement	344
Parking Enforcement	8	Traffic Related Service	33
Public Service	253	Assisting Other Agency	8
Warrant Tracking	4	Administrative Duties	206

Training in 2025 consisted of DEA's Basic Narcotics Symposium, Drug Interdiction Training, NIBRS POC Training, AG Sexual Assault Protocol, Miranda Training, Gathering Evidence from Today's Tech Course, The New Face of Violent Hate, Guiding Principles to Use of Force, Pistol and Mounted Optics, Gang and Transitional Drug Threat, Advanced Driving Skills, SFST's Refresher, Intox Recert, and SPOTS Recert. We also completed our annual certification of required training in Firearms, Taser, Use of Force, Ethics, Implicit Bias, De-escalation, and Prioritizing Officer Mental Health Wellness and Resilience.

This year we were able to purchase two shipping containers and constructed a roofed structure at the Highway Department for much needed storage space and cruiser parking. This will also help with winter storage of our radar trailers which we have been utilizing through the town this year.

The 2019 F150 Cruiser was replaced this year as part of our continued plan to maintain and keep our cruisers operational, minimizing any down time. We also purchase two additional radar signs from the Police Special Duty Fund to be used in Town to help with speed enforcement.

The Department participated in the yearly Torch Run which is a part of a Nationwide fundraiser to benefit Special Olympics. We also assisted the surrounding agencies with various community events.

We would like to thank everyone for all your support, and we look forward to serving the community in 2026.

Respectfully Submitted,  
Chief Michael Ho-Sing-Loy  
Sargent Sarah Szandyba

Officer Kerry Pomeroy (Part-Time)  
Officer Zachary Bushway (Part-Time)  
Officer Ryan Jarvis (Part-Time)

## TOWN OF SUGAR HILL TOWN MEETING WARRANT

To the inhabitants of the Town of Sugar Hill, in the County of Grafton, and the State of New Hampshire, qualified to vote in Town affairs:

You are hereby notified that the Annual Town Meeting Ballot Voting of the Town of Sugar Hill, New Hampshire, will be held at the Sugar Hill Meetinghouse on Tuesday, March 10, 2026, at 12:00pm am to act on the following subjects:

Polls will open at 12:00 pm. for voting by ballot on Articles 1 (the election of Town Officers). Polls will close at 6:30 p.m.

All Articles will be presented, discussed and acted upon starting at 6:00 p.m.

**ARTICLE 1:** To vote by nonpartisan ballot for the following Town Officers:

- One Selectman to serve for a term of three (3) years
- A Town Treasurer to serve for a term of one (1) year
- A Town Clerk/Tax Collector to serve for a term of three (3) years
- A Moderator to serve for a term of two (2) years
- A Trustee of the Trust Fund to serve for a term of three (3) years
- A Library Trustee to serve for a term of three (3) years
- A Supervisor of the Checklist to serve for a term of six (6) years.
- Two Board of Adjustment members to serve for a term of three (3) years.
- Two Board of Cemetery Trustees to serve for a term of three (3) years
- And such other Town Officers as may be required by law

**ARTICLE 2:** To see if the Town of Sugar Hill will vote to raise and appropriate the sum of (One Million, Nine Hundred Ten Thousand, and Sixty-Seven Dollars. (\$1,910,067) to defray Town charges.

Executive .....	\$87,950.00
Election, Registration & Vital Statistics .....	35,585.00
Financial Administration .....	31,304.00
Property Revaluation .....	10,000.00
Legal Expenses .....	15,000.00
Payroll Taxes .....	45,000.00
Planning Board .....	3,000.00
Zoning Board of Adjustment .....	1,500.00
General Government Buildings .....	54,800.00
Buildings & Grounds .....	52,225.00
Cemetery.....	11,000.00
Insurance.....	223,894.00
Advertising & Regional Associations.....	9,163.00
North Country Council.....	1,163.00
Franconia Notch Chamber .....	8,000.00
Unemployment.....	250.00
Police Department.....	371,696.00
Ambulance.....	28,523.00

Fire Department .....	126,950.00
Building Inspections .....	10,000.00
Emergency Management .....	16,000.00
Airport.....	161.00
Town Maintenance .....	322,561.00
General Highway Department Expense .....	243,000.00
Street Lighting .....	2,600.00
Highway Block Grant .....	45,000.00
Solid Waste Disposal .....	55,114.00
Health, Hospitals.....	9,267.00
North Country Home Health .....	1,775.00
Grafton County Senior.....	1,500.00
White Mountain Mental Health.....	692.00
American Red Cross.....	300.00
Ammonoosuc Community Health .....	1,250.00
Boys & Girls Club .....	2,500.00
Center for New Beginnings .....	500.00
Franconia Children's Center.....	750.00
Welfare .....	6,000.00
Tri County Cap .....	1,294.00
Pantry.....	1,000.00
Parks and Recreation.....	34,789.00
Library .....	32,740.00
Patriotic Purposes .....	3,000.00
Conservation Commission .....	1,000.00
Interest Expense - Tax Anticipation.....	3,500.00
Capital Expense .....	17,495.00
TOTAL APPROPRIATIONS.....	\$1,910,067.00

The tax impact is \$4.00 per thousand.

The Select Board recommends these Appropriations.

**ARTICLE 3:** To see if the Town will vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to be placed in the Highway Department Heavy Equipment Capital Reserve Fund created in 1976. The tax impact is \$0.15 per thousand.

The Select Board recommends this Appropriation.

**ARTICLE 4:** To see if the Town will vote to raise and appropriate the sum of One Hundred Fifty One Thousand Nine Hundred Dollars (\$125,000) to be used for Highway Department Roadwork improvement projects to be chosen at the discretion of the Road Agent and Selectmen. This will be a non-lapsing account per RSA 32:3, VI and will not lapse until the fund is pended or in 3 years, whichever is less. (Majority vote required)  
The tax impact of \$125,000 is \$0.37 per thousand.

The Select Board recommends this Appropriation.

**ARTICLE 5:** To see if the Town will vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000) to be placed in the Fire Department Heavy Equipment Capital Reserve Fund created in 1993. Tax impact is \$0.16 per thousand

The Select Board recommends this Appropriation.

**ARTICLE 6:** To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be placed in the Fire Department Building Capital Reserve Fund created in 2008. Tax Impact is \$0.03 per thousand.

The Select Board recommends this Appropriation

**ARTICLE 7:** To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000) to be placed in the Highway Department Building Capital Reserve Fund created in 2009. Tax Impact is \$0.05 per thousand.

The Select Board recommends this Appropriation.

**ARTICLE 8:** To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) to be placed in the Carolina Crapo Building Capital Reserve Fund created in 2004. Tax Impact is \$0.06 per thousand.

The Select Board recommends this Appropriation.

**ARTICLE 9:** To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) to be placed in the Police Department Capital Reserve Fund created in 1976. Tax Impact is \$0.06 per thousand

The Select Board recommends this Appropriation.

**ARTICLE 10:** To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000) to be added to the Building & Grounds Capital Reserve Fund previously established in 2012. Tax Impact is \$0.02 per thousand.

The Select Board recommends this Appropriation.

**ARTICLE 11:** To see if the Town will vote to raise and appropriate the sum Five Thousand Dollars (\$5,000) to be added to the Fire Department Equipment Fund created in 2024. (Majority Vote Required) The tax impact is \$0.02 per thousand.

The Select Board recommends this Appropriation.

**ARTICLE 12:** To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000) to be added to the Meetinghouse Capital Reserve Fund previously established in 1991. The tax impact is \$0.02 per thousand.

The Select Board recommends this Appropriation.

**ARTICLE 13:** To see if the Town will vote to establish a Cemetery Infrastructure Capital Reserve Fund under the provisions of RSA 35:1 for cemetery improvements and appropriate the sum of Five Thousand Dollars (\$5,000) to be placed in the fund. Further to name the Select Board as agents to expend from said fund. Tax Impact is \$0.02 per thousand.

The Select Board recommends this Appropriation.

**ARTICLE 14:** To see if the town will vote to raise and appropriate the sum of Fourteen Thousand Five Dollars (\$14,005) for the second year's payment for the Dodge 2500 Truck. This lease agreement contains an escape clause. (Majority vote required.) The tax impact of this article is \$0.05.

The Select Board recommends this Appropriation.

**ARTICLE 15:** To see if the Town will vote to raise and appropriate the sum of One Hundred Seventy-Three Thousand One Hundred eighty- seven Dollars (\$173,187) To be added to the Highway Bridge Capital Reserve Fund created in 2006 This sum to come from unassigned fund balance. No amount to be raised from taxation. (Majority vote required)

The Select Board recommends this Appropriation.

**ARTICLE 16:** To see if the Town will vote to raise and appropriate the sum of Four Thousand and Thirty-Two Dollars (\$4,032) To be placed in the Transfer Station Capital Reserve Fund created in 2019. This sum to come from unassigned fund balance. No amount to be raised from taxation.

The Select Board recommends this Appropriation.

**ARTICLE 17:** To see if the town will vote to increase the tax credit for veterans with service-connected total disability from \$1,400 to \$1,900 in light of HB 99 which was adopted in 2025 and which prohibits these veterans from also claiming other veterans tax credits and exemptions. (Majority vote required.) (Recommended by the Select Board by a vote of 3-0)

The Select Board recommends this Article.

**ARTICLE 18:** To transact any other business that may legally come before this meeting.

Given under our hands and seals this 23rd<sup>h</sup> day of February, Two Thousand and Twenty Six

SUGAR HILL SELECT BOARD

Chris Ellms  
Richard Bielefield  
Russell Talbot

## RETURN OF POSTING

We hereby attest that the within Warrant is a true copy of the Warrant for the Town Meeting described therein, and further certify that we have caused to be posted an attested copy of this Warrant at the place of the Meeting and a like copy in one other public place in the Town of Sugar Hill, namely the Sugar Hill Post Office fourteen (14) days before the day of the Meeting on Tuesday, March 10, 2026, not counting the day of posting or the day of the Meeting.

SUGAR HILL SELECT BOARD

Chris Ellms

Richard Bielefield

Russell Talbot

This Warrant and Return of Posting has been duly recorded in the Office of the Town Clerk of Sugar Hill, New Hampshire, this 23rd day of February, 2026.

**BUDGET OF THE TOWN OF SUGAR HILL – REVENUE**  
**(Modified Accrual Basis)**

<b>SOURCES OF REVENUE</b>	<b>Estimated 2025</b>	<b>Actual 2025</b>	<b>Estimated 2026</b>
Revised MS-4R			
Taxes:			
Land Use Change Tax	15,000.00	22,730.00	15,000.00
Yield Taxes	2,500.00	\$ 5,197.00	2,500.00
Interest & Penalties on Taxes	6,000.00	12,698.00	6,000.00
Intergovernmental Revenues - State:			
Highway Block Grant	45,000.00	53,559.00	45,000.00
Rooms & Meals	60,000.00	68,136.00	65,000.00
GC Grant & TOF	42,000.00	23,078.00	0.00
Licenses and Permits:			
Motor Vehicle Permit Fees	190,000.00	215,344.00	200,000.00
Other Licenses, Permits & Fees	1,000.00	1,233.00	1,000.00
Building, Driveway & Cable Permits	5,000.00	14,750.00	7,500.00
Business Licenses & Permits	0.00	195.00	0.00
From Federal & State Government:	0.00	722,809.00	0.00
Charges For Services:			
Income from Departments	2,500.00	3,229.00	2,500.00
Miscellaneous Revenue:			
Interest on Deposits	5,000.00	8,772.00	5,000.00
Sale of Municipal Property	0.00	10,600.00	0.00
Income from Trusts	1,456.00	1,456.00	0.00
Rent of Town Property	1,000.00	1,000.00	1,000.00
Donations	0.00	0.00	0.00
From CC Funds	0.00	0.00	0.00
Sale of Municipal Property (Cemetery)	0.00	0.00	0.00
Solar Credit	4,000.00	0.00	5,000.00
From Capital Reserve Funds:	7,630.00	0.00	0.00
Amount Voted from Fund Balance	243,702.00	243,702.00	177,220.00
Fund Balance (unanticipated)	0.00	0.00	0.00
	<u>          </u>	<u>          </u>	<u>          </u>
Total Revenues and Credits	<u>\$589,788.00</u>	<u>\$1,408,488.00</u>	<u>\$532,720.00</u>

**BUDGET OF THE TOWN OF SUGAR HILL EXPENDITURES**  
**(Modified Accrual Basis)**

<b>PURPOSES OF APPROPRIATION</b>	<b>Appropriation 2025</b>	<b>Actual 2025</b>	<b>Estimated 2026</b>
<b>General Government:</b>			
Executive	\$ 85,502.00	\$ 73,342.00	\$ 87,950.00
Election, Registration & Vital Statistics	31,740.00	25,239.00	35,585.00
Financial Administration	29,014.00	29,560.00	31,304.00
Revaluation of Property	7,200.00	7,200.00	10,000.00
Legal Expenses	15,000.00	6,339.00	15,000.00
Personnel Administration	45,000.00	40,309.00	45,000.00
Planning & Zoning	11,065.00	6,744.00	4,500.00
Gen Gov Buildings & Grounds & WA	99,425.00	98,227.00	107,025.00
Cemeteries*	12,500.00	32,346.00	11,000.00
Insurance	209,794.00	209,793.00	223,894.00
Advertising & Regional Association	9,291.00	9,291.00	9,163.00
Unemployment Compensation	250.00	275.00	250.00
<b>Public Safety:</b>			
Police Department	348,333.00	340,392.00	371,696.00
Ambulance	26,371.00	27,426.00	28,523.00
Fire Department**	122,700.00	135,335.00	126,950.00
Building Inspection	10,000.00	8,431.00	10,000.00
Emergency Management	4,000.00	995.00	16,000.00
<b>Airport:</b>			
Airport Operations	179.00	179.00	161.00
<b>Highways, Streets and Bridges:</b>			
Town Maintenance	313,005.00	285,088.00	322,561.00
General Highway***	239,950.00	388,181.00	243,000.00
Street Lighting	2,500.00	2,726.00	2,600.00
Highway Block Grant	45,000.00	53,559.00	45,000.00
<b>Sanitation:</b>			
Solid Waste Disposal	44,748.00	40,965.00	55,114.00
<b>Health:</b>			
Health and Hospitals & WA	9,267.00	9,267.00	9,267.00
<b>Welfare:</b>			
Assistance	6,000.00	4,926.00	6,000.00
<b>Culture and Recreation:</b>			
Parks and Recreation & WA Bus	32,076.00	30,990.00	34,789.00
Library	36,240.00	28,160.00	32,740.00
Patriotic Purposes	2,000.00	1,995.00	3,000.00

Conservation:			
Conservation Commission	1,000.00	473.00	1,000.00
Debt Service:			
Principal Long-Term Bonds	0.00	0.00	0.00
Interest Long Term Bonds	0.00	0.00	0.00
Interest Tax Anticipation Notes	1,000.00	0.00	3,500.00
Solar Payment	17,495.00	17,495.00	17,495.00
Capital Expense	14,005.00	14,005.00	0.00
Operating Transfers Out:			
Capital & Outlay	0.00	.00	0.00
To Special Revenue Fund	0.00	10,000.00	0.00
To Fiduciary Funds	<u>0.00</u>	<u>3,800.00</u>	<u>0.00</u>
Grand Total	<u>\$1,831,650.00</u>	<u>\$1,943,053.00</u>	<u>\$1,910,067.00</u>
Spec Warrant Articles Recommended	590,207.00	583,707.00	501,225.00
Individual Warrant Articles Recommended	0.00	0.00	0.00

Total Appropriations Recommended		\$2,411,292.00
Less Estimated Revenues and Credits		<u>532,720.00</u>
Amount of Taxes to Be Raised (Exclusive of School and County Taxes)		<u>\$1,878,572.00</u>

\*\*\*Non-Lapsing Offset \$151,900.00

\*\*GC Grant \$19,046.00

\*Cemeteries \$21,000.00

**COMPARATIVE STATEMENT OF  
APPROPRIATIONS AND EXPENDITURES  
(Year Ending December 31, 2025)**

	<b>Appropriation 2025</b>	<b>Actual 2025</b>	<b>Unexpended or Overdrafts</b>
Executive	\$ 85,502.00	\$ 73,342.00	\$ 12,160.00
Elec, Reg and Vital Statistics	31,740.00	25,239.00	6,501.00
Financial Administration	29,014.00	29,560.00	(546.00)
Revaluation of Property	7,200.00	7,200.00	0.00
Legal Expenses	15,000.00	6,339.00	8,661.00
Payroll Taxes	45,000.00	40,309.00	4,691.00
Planning & Zoning**	11,065.00	6,744.00	4,321.00
Government Buildings & Grounds	99,425.00	98,227.00	1,198.00
Cemeteries	12,500.00	32,346.00	(19,846.00)***
Insurance	209,794.00	209,793.00	1.00
Advertising and Regional Association	9,291.00	9,291.00	0.00
Unemployment	250.00	275.00	(25.00)
Police Department	348,333.00	340,392.00	7,941.00
Ambulance	26,371.00	27,426.00	(1,055.00)
Fire Department	122,700.00	135,335.00	(12,635.00)*
Building Inspection	10,000.00	8,431.00	1,569.00
Emergency Management	4,000.00	995.00	3,005.00
Airport	179.00	179.00	0.00
Town Maintenance	313,005.00	285,088.00	27,917.00
General Highway	239,950.00	388,181.00	(148,231.00)**
Street Lighting	2,500.00	2,726.00	(226.00)
Highway Block	45,000.00	53,559.00	(8,559.00)
Solid Waste Disposal	44,748.00	40,965.00	3,783.00
Health and Hospitals	9,267.00	9,267.00	0.00
Welfare	6,000.00	4,926.00	1,074.00
Parks & Recreation	32,076.00	30,990.00	1,086.00
Library	36,240.00	28,160.00	8,080.00
Patriotic Purposes	2,000.00	1,995.00	5.00
Conservation Commission	1,000.00	473.00	527.00
Interest Tax Anticipation Notes	1,000.00	0.00	1,000.00
Capital Expense	14,005.00	14,005.00	0
Solar Payment	17,495.00	17,495.00	0
	<u>\$1,831,650.00</u>	<u>\$1,929,253.00</u>	<u>(97,603.00)</u>
Special Warrant Articles	583,707.00	583,707.00	0.00
***Cemetery			21,000.00
**Non-Lapsing			151,900.00
*GC Grant			19,046.00
Grand Total	\$2,415,357.00	\$2,512,960.00	\$94,343.00

## NOTES

## SUGAR HILL FIRE DEPARTMENT

Our emergency calls in 2025 were 98 as compared to 127 in 2024. The decline was 10 less alarm activations primarily due to enforcement of the Town Alarm Ordinance and 10 less medical calls primarily because frequent individuals moved out of town. Medical calls decreased from 53 to 43 and fire calls decreased from 74 to 55. Sugar Hill was fortunate to have no structure fires in 2025.

The medical squad consists of 8 licensed EMS providers, and the entire Fire Department is trained in CPR and the use of an AED. The Department now has eight highly trained EMS providers, and one EMS provider is scheduled to always be on call. We are fortunate to have Captain Ned Wilson and Lieutenant Jeff Collins certified at the advance level and can provide medications and start IV's. Evelyn Collins who is a paramedic on the Medical Squad can administer a large assortment of drugs prior to the ambulance arriving. All members of the Medical Squad have AED's and carry Narcan and Epi-Pens.

The Medical Squad performs an initial assessment, determines if adequate resources are enroute, and provides initial life saving measures prior to Littleton Fire Department Ambulance arriving on the scene. In addition, they assist in moving and loading the patient, which often requires more than the two firefighters who respond with the ambulance. Having the Medical Squad allows Littleton Fire to provide Ambulance service at less cost than Towns without medical squads as they do not have to send additional manpower.

2025 again had a record year of fire/carbon monoxide deaths exceeding by more than double the average number of deaths. The common denominator is typically an older person and no working smoke/CO detectors. The Department has detectors and will install them at no cost. If you want us to evaluate your home and provide detectors, please call me at 603.494.1491.

Your Fire Department is well equipped, adequately staffed and highly trained. In 2025, we added 4 new firefighters, all younger than 40! The Department has 28 dedicated firefighters who are active in training and responding to calls. This far exceeds all area towns. Although the firefighters are part-time employees, they are committed to providing the Town with services usually found only in full-time departments.

The skill level of your firefighters is very high for a community of our size. Training is extremely important and a high priority with training twice a month. We are fortunate to have excellent Fire Apparatus, and all four trucks have now been purchased during my tenure. The trucks are expected to have a 25-year life and due to the excellent maintenance program provided by our Highway Department and the care provided by the firefighters we anticipate that the trucks will last at least 25 years. Our Rescue Truck is now over 22 years old and is likely to be the next truck replaced, but it remains in good condition.

It remains critical that we continue to place funds into our Capital Reserve Accounts to replace our apparatus and other expensive equipment. We ask that you fund our Capital

Reserve Account in the amount of \$50,000 so that we have adequate funds to replace apparatus when scheduled and have funds that can be utilized in an emergency for unexpected significant repairs. Our new air-packs have been placed in service. The next large equipment replacement will be our radios, which are also approximately 20 years old and likely will no longer be supported by the manufacturer.

For the 23 years that I have been your Chief we have consistently been under the approved operating budget. 2025 was not an exception as we expended \$116,289 as compared to our operating budget of \$122,700 despite outfitting 4 new firefighters. The big savings were in payroll cost due to no structure fires, forest fires or weather disasters that require a lot of manpower over an extended period.

Please do not hesitate to call our Dispatch Center at (603) 823-8123 if you require assistance even if it is not a true emergency. We are happy to serve our friends and neighbors any time of day or night. Should you desire to install a solid fuel heating appliance such as a wood stove or pellet stove, please contact us and we will gladly inspect at no cost to be certain it meets current codes.

The Fire Department responded to the following:

<u>TYPE</u>	<u>2025</u>	<u>2024</u>	<u>2023</u>	<u>2022</u>
Alarm Activations	19	29	16	18
Brush/Grass Fires	1	1	0	1
Chimney Fires	1	0	0	0
Hazardous Conditions	7	6	14	9
Hazardous Materials	0	1	0	0
Medical/Assist Ambulance	43	53	43	0
Motor Vehicle Accidents	5	4	5	2
Mutual Aid – Cover	2	0	1	2
Mutual Aid – Scene	7	12	15	19
Rescues	2	4	5	5
Service Calls	7	10	9	11
Smoke Investigations	3	6	2	1
Structure Fires	1	0	2	2
Vehicle Fires	0	1	0	1
<b>TOTAL</b>	<b>98</b>	<b>127</b>	<b>112</b>	<b>71</b>

Sugar Hill is fortunate to have 28 very active firefighters during a period when many departments are decreasing in size due to their inability to attract new firefighters for a variety of reasons. We have the largest active contingent of active firefighters in the area. The commitment in time to be a firefighter is significant and Sugar Hill has an excellent complement of firefighters willing to make that commitment. We have very little turnover and accordingly, you have a stable and well-trained Fire Department.

The following are current members of the Fire Department:

Chief Allan R. Clark, EMT		Asst. Chief Doug Glover
Captain Gordie Johnk	Captain Brinson Ireland	Captain Ned Wilson, EMT-A
Lieutenant Jim Snyder, EMR	Lieutenant Cliff Aldrich, EMR	Lieutenant Jeff Collins, EMT-A
Lieutenant Sam Johnk	Engineer Tim Burger	Engineer Brian Beaulieu
Engineer Rick Quintal	Engineer Erik Rasmussen, EMR	Doug Amsbary
Evan Carmean	Eric Chase	Evelyn Collins – Paramedic
Nelson Crowe	Hayley Droppert	Jonah Hanowitz
Jody Hodgdon	Dan Kenerson	Nathan Lax
Dan Macken	Alex Macomber, EMT	Rusty Talbot
Lynne Warren		Michael Warren

It is truly an honor to serve such a wonderful community as Sugar Hill as the Fire Chief. Hard to believe, but I have been with the department now 25 years and as your Chief for 23 years. I am working on making sure that there is a smooth transition when I retire in a few years. Thank you for your support, the support of the Selectmen, Police and Highway crew.

I especially thank the spouses of the firefighters for tolerating the many disruptions to their family life for the good of the community, without their support we would not have the Department that we have.

Respectfully submitted,

**Allan R. Clark**

Allan R. Clark  
Fire Chief

## REPORT OF FOREST FIRE WARDEN AND STATE FOREST RANGER

In 2025, New Hampshire experienced a lower than average spring wildfire season. However, flash drought conditions quickly took hold as New Hampshire experienced the driest summer on record in 130 years. This led to deep burning wildfires across the state. The state assisted local fire departments on these multi-day events, providing resources and technical assistance. This included our thermal imaging unmanned aircraft system, which was deployed on multiple incidents, including in North Hampton where a wildfire burned for 5 days. Wildfire risk increased to the level where the Governor and Council set forth a statewide prohibition on outdoor burning. This resulted in fewer wildfires and reduced the risk until rain came in late October.

Every year, New Hampshire sees fires which threaten or destroy structures, a constant reminder that wildfires burn more than just trees. Homeowners should take measures to prevent wildfire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles and maintaining adequate green space around your home free of flammable materials. The potential for significant wildfire exists in Sugar Hill due to the excessive amount of fuel on the ground due to recent windstorms. Improper disposal of hot coals results in numerous fires each year. Additional information and homeowner recommendations are available at [www.firewise.org](http://www.firewise.org).

As we prepare for the 2026 fire season, remember to contact your Forest Fire Warden to determine if a fire permit is required before doing ANY outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning unless the ground is completely covered with snow. Fire permits are only available online by visiting [www.NHfirepermit.com](http://www.NHfirepermit.com). The burning of household waste is prohibited by the Air Resources Division of the New Hampshire Department of Environmental Services year-round.

### 2025 STATEWIDE WILDLAND FIRE STATISTICS

Year	Number of Wildfires	Wildfire Acres Burned	Number of Unpermitted Fires*
2025	157	146	62
2024	123	125	77
2023	99	64.5	42
2022	59	203	48
2021	66	86	96

**State Forestry Director**  
Patrick Hackley  
603.271.2214

**Warden**  
Allan R. Clark  
603.494.1491

**State Forest Ranger**  
Steven Sherman  
603.788.4157

**Deputy Warden**  
Jeffrey Collins  
603.348.7351

**Deputy Warden**  
Doug Glover  
603.616.8467

**Deputy Warden**  
Jim Snyder  
603.348.7091

## EMERGENCY MANAGEMENT REPORT

The responsibility of the Emergency Management Director “EMD” is to coordinate the efforts of the Town during an emergency towards a unified goal and to prepare the Town for major incidents. Emergency Management in Sugar Hill is a cooperative effort of the Highway Department, Fire Department, and Police Department working together toward a common goal.

Sugar Hill was fortunate to have no major damage from Mother Nature for 2025. Our focus this year was cleaning up outstanding projects. The Town received the final payment of \$89,401.96 from FEMA for the Indian Brook Bridge/Culvert on Streeter Pond Road and the project was closed. Work began on the Crane Hill Bridge project in August 2025 and is projected to be completed October 2026.

As a reminder your 911 street address sign is a critical component for emergency responses. It is critical that it be able to be read from the road. Should you require a new sign or have never received a sign, please contact the Town office.

The Sugar Hill Emergency Management Director (EMD), Fire and Police Departments, in partnership with the Grafton County Sheriff’s Department and the State of NH have changed to a new Emergency Notification System. It is important that all residents and businesses within the dispatch area subscribe to the system to ensure proper notification can be made during an emergency. Subscription is quick and easy, and your information will remain confidential within our system and not be used for any other purpose. <https://sugarhillnh.genasys.com/portal/en>

I express sincere appreciation to the Selectmen, Jennifer Gaudette, the Fire Department, and the Highway Department for working together cooperatively in the best interest of the residents and visitors to the Town. Please do not hesitate to contact me at 603-728-5795 should you ever require any assistance.

Respectfully submitted,  
Chief Michael Ho-Sing-Loy  
Emergency Management Director

## **RICHARDSON MEMORIAL LIBRARY**

Looking back at this year's circulation, we have checked out almost 1500 books this year. With a patronage of under 500, that is impressive. We continue to dedicate Friday afternoons to family and children's programs and craft hours.

We have added close to 30 new members this year. Our growing town has added patrons and materials to our Library.

Many books have been donated by patrons and friends of the Library. We have also received some magnificent giant stuffed animals, a bean bag cushion chair used in part by budding writers, and many other puzzles and children's games.

Some of our highlights included a Halloween party, with crafts, story time, and a costume party. The "jewel in the crown" was the Christmas Tree Concert/Finnish Christmas Book Giveaway. On December 4, we partnered with Lafayette School and their band and choir to provide an outdoor concert which will never be forgotten. The weather did not cooperate, creating the new measure of weather, "cold enough to freeze a saxophone". Concert goers were rewarded with cocoa, cookies, and a book to keep warm with at night.

The Summer program this year was self-guided, with 15 participants Readers read at their own pace and we had a grand total party at the end of the summer.

Your Library is a place of wonder, comfort, and information.

We look forward to welcoming you to it!

Hours: Tuesday 1-5. Thursday 10-1, Friday 1-5 and Saturday 10-1

Respectfully submitted,

Irene Amsbary  
Librarian

Trustees:

Alice Clafin

Iris Rhodes

Joanna Santilli

## CONSERVATION COMMISSION REPORT

The Conservation Commission spent considerable time on land issues this year.

Twice this year the Commission met with local citizens who have concerns with subdivisions that appear to be ignoring state regulations dealing with wetlands. Working with the Planning Board we are now going to be taking a more proactive approach with subdivision proposals. The Commission will be focusing on the identification of wetlands and other environmental concerns during the planning stages. Members will attend conceptual plan and informational meetings and participate in site visits. We will supply another tool for the Planning Board to ensure the development is right for Sugar Hill.

For the fourth year we coordinated the town wide roadside cleanup. This year we had a fewer number of people sign up but the participants cleaned more roads. We want to thank everyone who participated, you did a great job! All you have to do to see the results is drive our town roads, they are the cleanest in the area. Commission members once again concentrated their efforts on doing roadside cleanup on Route 117.

This spring we again installed turtle warning signs on Route 117 near Bickford Hill Road and at Coffin Pond. Several female turtles were observed at both locations laying eggs. We did not find any evidence of successful hatching at Coffin, but this fall a hatchling was rescued from the center of Route 117 near the Bickford Hill intersection. When it was placed in Boden Brook another hatchling was observed. This is a first for the Commission. We will continue to do what we can to protect our local turtles.

Coordinated by the Easton Conservation Commission, the Tri-town Conservation Commissions held a get together to discuss local issues and how the Commissions could work together. Sugar Hill members attended the meeting.

Commission members and volunteers continue to maintain the trails at the Phillip Robertson Town Forest and the trail at Coffin Pond. The trails in the Town Forest are an underutilized asset that provides a safe place to walk and relax. No traffic and plenty of fresh air and nature.

We want to thank the staff of the Building and Grounds Department for their help with the removal of brush at Coffin Pond and for the mowing and upkeep of the area. Members of the Commission walked into the site of the potential cell tower. We were mostly concerned about potential damage to any wetlands, but it appears the plan protects this area and should not be an issue.

In the last year since taking over Town Energy Commission an attempt was made to get information on available grants for municipalities to install solar energy arrays. Grants are not available for Towns that already have an array so we will need to do more research. Commission members are monitoring the output of our array on a weekly basis.

It has become quite evident that large pieces of land in the tri-town area are continuing to be bought by developers. Some of these pieces would be a tremendous asset for protection and the continuing effort to keep land open and undeveloped. We recognize

the constant demand for homes, but it is the responsibility of the Commission to recognize how much more important undeveloped land is to the Town and the environment.

Conservation Commission Members:

Chris Ellms	Charlie Wolcott	Claire Von Karls
Jennifer Childs-Roshak	Judy Sawyer	Larry Sawyer
Hayley Droppert, Alt	Holly Hayward, Alt	Margaret Connors, Alt

## TOWN OF SUGAR HILL NH ENERGY POLICY

**Background:** The Town of Sugar Hill first adopted a Right to a Sustainable Energy Future and Community Self-government Ordinance in 2012. The ordinance included a provision requiring the Town to implement a sustainable energy policy. The policy has been updated by the Sugar Hill Conservation Commission (SHCC) in December 2024 at the request of the Select Board and in parallel with the revised Town Master Plan. The SHCC will work closely with the Select Board to steward the Town’s energy approach.

**Policy Principles:** The Town wishes to promote energy systems and practices that will reduce reliance on imported power, reduce environmental impacts, promote sustainability as defined in the Ordinance, support state and local economies and reduce costs in the fullest sense.

The policy recognizes that many or all aspects of energy usage impact the physical, psychological and economic health of the Town and Townspeople. Not least of the impact is degradation to the landscape in which we live and to the rural nature of the Town. Energy cannot be “green” unless it comprises green generation, green transmission and green construction and consumption at points of usage.

All the above factors are interrelated, not just in Sugar Hill but throughout New Hampshire.

- Tourism is essential to our local and state economies, therefore energy systems and practices that do not degrade the qualities that we and our visitors value so highly are of paramount importance.
- Local and regional resources must be utilized to realize their potential contributions to local employment and prosperity.
- Forestry is a particularly important industry in the area. Many local residents and businesses rely on forestry and forestry related work. The nature of forestry and forestry products produced has changed but is no less important as a renewable resource.
- Other local resources are wind, hydro and solar power. All of these can provide local employment in their production, transportation and marketing. Local energy, in all its aspects, can be locally regulated and thus is in keeping with the Ordinance and with the need for local control and stewardship of our

environment. This contrasts with large-scale energy production and transmission, including large hydro, which does not promote sustainability of local and state economies, environments or employment opportunities.

- Climate change is an escalating threat and the impact on Sugar Hill is serious and evolving. The SHCC, in collaboration with other Conservation Commissions, the State and Federal governments, wants to be actively engaged in solutions for all.

### **Specific Aims**

Educate and assist the Town and residents to achieve a sustainable energy future.

- Assist in reducing energy consumption in all Town facilities.
- Provide information to residents regarding energy conservation methods, measurement of heat loss and alternative energy systems.
- Make information available regarding potential cost savings of renewable energy, including grants available to offset capital costs.
- Stay attuned to Local, State and Federal energy initiatives that will benefit the Town of Sugar Hill and residents as well as support the work of this policy.
- 

### **Measures Already Taken by the Town of Sugar Hill**

- Energy audits of Town buildings.
- Improvements to the energy efficiency of the Fire Department building, including roof repairs and added insulation.
- Improvements to the Carolina Crapo building, including ceiling fans and new energy-efficient windows
- Replaced lights in the Meeting House.
- Installation of solar array at the Town Garage.
- Collection and monitoring of energy use data for the Town.

### **Recommended Next Steps**

- Incorporate ongoing assessment and evaluation of the policy into the usual work of the SHCC.
- Report to the Select Board.
- Schedule updates to the Policy at least every 5 years in alignment with the Town Master Plan cadence.
- Develop specific communication channels and educational content for Town residents, related to the energy policy and an overall desire to improve green energy usage.

## 2025 COOLEY-JERICHO COMMUNITY FOREST

The Cooley-Jericho Community Forest was created in 2013 and is a collaborative effort of the Ammonoosuc Conservation Trust (ACT) and the towns of Easton, Franconia, Landaff, and Sugar Hill. ACT owns the 840-acre property on behalf of these communities.

CJCF offers a plethora of wonderful outdoor recreation opportunities including hiking, mountain biking, bird watching, hunting, snowmobiling, and glade skiing. In conjunction with ACT, the Granite Backcountry Alliance (GBA) and many enthusiastic volunteers worked hard over the years to create challenging and inspiring glades and associated trails which are attracting back-country skiing enthusiasts from across the region. In addition to the glades, the forest hosts 6 miles of trails to enjoy including a connection that links ACT's trail system to the WMNF Jericho trail.

In late 2022 ACT was awarded cost share funding for a non-commercial forestry project to improve long-term wildlife habitat, climate resiliency, and timber value. It should be noted that over the last couple of years, there has been extensive logging on some of the abutting properties, including WMNF. There has been no logging on the CJCF since it became a community forest. A windstorm in 2023 impacted surrounding properties, but damage to the community forest was minimal. There are no plans for a commercial timber harvest in the current 10-year management planning cycle. As part of our ongoing stewardship efforts we will be revisiting the management plan as needed to address any changes in conditions.

The existing parking lot on Trumpet Round Road accommodates 10 vehicles and is well maintained by the town of Sugar Hill. Plans have been prepared by a local civil engineer to build a new parking lot below the old log landing to replace the existing lot to better serve the community and be more respectful of the neighbors. This design work was paid for by a grant from the Davis Foundation with support from GBA. ACT has solicited bids from site contractors and will apply for grant funds for the parking lot construction in the event that the need for additional parking becomes apparent. At this time the current parking arrangement seems to suffice. ACT also has a small grant to update the information kiosk which provides maps and other information for those coming to explore the community forest.

The Stewardship Plan was updated in 2020 and is now available online at [www.act-nh.org/stewardship-plan](http://www.act-nh.org/stewardship-plan). Hard copies can also be made available to the four towns.

The Stewardship Team met in 2025 in Landaff with representatives from all four towns to review the goals in the updated Stewardship Plan and discussed any steps that need to be taken in the next few years. Activities completed or ongoing include view clearing in alternate years, ongoing boundary marking, maintenance in ski glades and uphill skin track, planning and consideration of re-routes on the Blue and Yellow trails, replacement of trail blazes, and improving line-of-sight on the Yellow trail towards the fire tower. ACT has also re-established a relationship with the WMNF Trails Lead to address

maintenance needs on the Jericho Road Trail and held a volunteer workday with them in July. We are considering working with FA-NEMBA to build a mountain bike trail on the portion of the ski-out trail below the Yellow trail, to reduce the risk of hiker-biker interactions on the Blue trail and improve the riders' experience. This new bike trail would be built by hand with volunteers from ACT and FA-NEMBA, minimal tree cutting is required.

ACT is honored to be involved with this wonderful example of people working together for a common long-term community benefit and is grateful to all four towns for sharing the vision of a community forest that is open to all. If anyone is interested in helping out with volunteer workdays, please send an email to us at [trails@act-nh.org](mailto:trails@act-nh.org).

Please feel free to contact ACT at 603-823-7777 for information on other programs or check the website at [www.act-nh.org](http://www.act-nh.org).

Respectfully submitted,  
**Rosalind C Page**  
Executive Director

## SUGAR HILL ENERGY COMMITTEE

The following graph shows energy use in the Town of Sugar Hill for 2025

Dept.	Electric	Gas	Diesel	#2 Fuel	Propane	Total
MH	1104.52			2,470.33		3,574.85
Crapo	4,719.86				6,609.95	11,329.81
Fire	2,275.69	23.29	873.92	0.00	5,384.59	8,557.49
Highway	232.94	87.18	27,383.61	239.49	239.51	28,182.73
Police		5,324.02				5,324.02
Grounds		3,440.97				3,440.97
Streetlight	2,726.03					2,726.03
Cemetery	213.15					213.15
Wood HW				1,800.00		1,800.00
Total	11,272.19	8875.46	28,257.53	4,509.82	12,234.05	65,149.05

2022 Total \$69,975.82

2023 Total \$64,815.18

2024 Total \$57,440.75

## TRI-TOWN TRANSFER STATION

We would like to thank everyone for their recycling efforts this year. The back side of the building was redone, and the lights in the parking lot were replaced just in time for the time change. We had to stop opening on Thursdays due to staffing.

Thank you,  
 Tim Blake  
 Kevin Dauphine  
 Laure Matthews  
 Kevin Johnson

2101 Dover Road  
 Epsom, NH 03234  
 (603) 736-4401  
[info@nhrecycles.org](mailto:info@nhrecycles.org) [www.NHrecycles.org](http://www.NHrecycles.org)



### FRANCONIA, NH ENVIRONMENTAL IMPACT REPORT

**Reporting Period:** October 1, 2024 – September 30, 2025 (*NH Recycles' fiscal year*)

***Congratulations – you are active recyclers! Recycling isn't just good for your wallet, it's great for the environment, saving energy and resources. NH Recycles, your nonprofit municipal recycling partner, helped your community move the recyclable materials below to market, where they were processed into aw materials and remanufactured into new products. Learn more at [www.NHrecycles.org](http://www.NHrecycles.org).***

RECYCLABLE MATERIAL	RECYCLED AMOUNTS	ENVIRONMENTAL IMPACT! Here is just one benefit of recycling each material instead of manufacturing new products from virgin resources.
PLASTICS	9,458 LBS.	 You saved <b>497 gallons of gasoline!</b>
GLASS	126,700 LBS.	 You kept the equivalent of about <b>759</b> trash bags out of the landfill!
SCRAP METAL	116,056 LBS.	 You saved <b>172,923 pounds of iron ore!</b>
PAPER &/OR CARDBOARD	122,798 LBS.	 You saved <b>1,044 trees!</b>
TIRES	7,675 LBS.	 You saved <b>183</b> gallons of oil!

## AVOIDED EMISSIONS

Recycling uses much less energy than making products from virgin resources, which means fewer greenhouse gases entering the atmosphere.

By recycling the materials above, your community helped avoided approximately **1,093,643 pounds of carbon dioxide emissions**. That's like removing **111 passenger cars** from the road **for an entire year!**

*\*\*The above data was calculated using the U.S. Environmental Protection Agency's Waste Reduction Model (WARM).*

## **PEMI-BAKER SOLID WASTE DISTRICT**

In 2025, the 19-member Pemi-Baker Solid Waste District continued its cooperative efforts to promote waste reduction, increase recycling, and provide residents with a means of properly disposing of their household hazardous waste (HHW).

The District held two (2) one-day HHW collections, one in Littleton on Sunday, August 3rd, and the other in Plymouth on Saturday, September 20th. A total of 327 households participated, representing almost every community in the district. 5,985 lbs. of material were collected, with nearly 28% of it being flammable materials. Total expenses for 2025 HHW programming, which includes advertising, setup & disposal, totaled \$34,565.15, a 33% increase from 2024. To help cover these expenses, the District received a \$10,000 donation from Casella Waste Management and the NH Department of Environmental Services granted an additional \$5,405. Net expenditure for the program was \$17,602.15 which comes to \$0.60 per district resident. The District also coordinated one fluorescent light bulb collection in the fall, where all member towns were able to dispose of their bulbs and ballast. This year, fluorescent light bulb collections resulted in 10,736 linear feet of fluorescent tubes being properly disposed of and 147 PCBs containing light ballast. Other materials collected were 40 U-Tubes and fluorescent. The total cost for this effort was \$1,193.09

The next two events in 2025 have been scheduled for August 2nd in Littleton at the Transfer Station and September 19th at the Plymouth Recycling Center. Both events will run from 9 AM to 12 PM.

Citizens interested in participating in the development of the district's programs are welcome to attend the district meetings. Information regarding the place and time of the meetings is available at all municipal offices and recycling centers. If at any time an individual community needs assistance in regard to their solid waste/recycling program, please contact the district by email.

Respectively Submitted,  
Erik Rasmussen, Chairman

## THE WILLING WORKERS SOCIETY

### 2025 Annual Report

The Willing Workers is a nonsectarian, nonprofit organization that was founded in 1920. Today, our organization is comprised of more than 65 women from Sugar Hill and surrounding towns. The mission of the organization is to foster a spirit of helpfulness throughout the community. Visit our website for more information. <https://thewillingworkers.org/> You will find tabs for our projects, our history, scholarship information, and our current events. Or check us out on Facebook: The Sugar Hill NH Willing Workers.

The year 2025 was quite successful for the Willing Workers and our ongoing support for the local communities. We raised funds through Cookies for a Cause, Grandma's Attic sales (online and in-person), three seasonal sales at the Meetinghouse, and our third annual Cookie Walk and Christmas Greens sale.

Our fundraising efforts allowed us to make year-end allocations to deserving not-for-profit community organizations totaling over \$20,000. In addition, we provided fresh milk deliveries each week to two local food pantries. And, for the third year, the Willing Workers sponsored a Dinner Bell meal at All Saints' Church in Littleton. We prepared and served meals to over 100 people in the community.

The Willing Workers received many generous donations in 2025 which allowed us to increase the funds in our milk program and the scholarship program. We awarded \$24,000 in scholarships to four qualified students in 2025 and we are hopeful that 2026 will see even more deserving recipients of the Maxine Aldrich Education Merit Award. (Information is available at the website listed above.) We also awarded the Roger Aldrich Valedictorian Award in the amount of \$1,000 to each of the two Co-Valedictorians. Congratulations to all.

In December, the Willing Workers hosted the 133<sup>rd</sup> Sugar Hill Christmas Party where each child received the traditional orange and a gift from Santa. We had music, children dancing and celebrating, and much merriment. Despite the snowy conditions--the event was well-attended.

We welcomed five new members in 2025 and hope to continue the trend in 2026. Our meetings are held on the first Thursday of most months and are usually held at the Crapo Building in Sugar Hill. We are an enthusiastic and dedicated group of women doing good works for the community. Please join us—we work hard but we enjoy ourselves while we're doing it. We put the "fun" in fundraising!

There are many other ways you can help. Grandma's Attic continues to need your gently used items, our Mitten committee can always use woolen sweaters and other garments to re-purpose or upcycle, and our crafts committee may need specific supplies. Monitor the Town newsletter or the Willing Worker website for information.

Of note, the December issue of *New Hampshire Magazine* featured an article about Sugar Hill that focused on some wonderful information about The Willing Workers Society.

Thank you to the Town of Sugar Hill employees and residents who help to make our organization such a success. We could not do it without you.

Respectfully submitted, the Board and Members of The Willing Workers  
Jody Flescher - President, Kathy Jablonski - Recording Secretary,  
Andrea Nelson - Corresponding Secretary, Sally Beaulieu -Treasurer,  
Valerie Ribeiro - Assistant Treasurer, Karen Bracken, Lisa Bowman, and Noreen Watts -  
Members at Large

## SUGAR HILL HISTORICAL MUSEUM REPORT

Our 2025 *Sugar Hill Winters* exhibit opened May 22, 2025. We greeted our visitors in our winter jackets because Mother Nature turned on her Air Conditioning unit! Temperature outside and inside read 40° That was not a planned part of the show!

After planning for three years, the Red Barn is up and working! First, we had to move the 1000-gallon underground propane tank that belonged to the Town. Thanks to Peckett Excavating, LLC, Jim Keefe and Peter Carbonneau, the job got done with very beautiful results. Jack hammer followed by removing the top of a huge ledge where we planned the new construction. Concrete was poured on August 18, 2025. BONND Construction, Steve Carter, and with a Howard Stick design, started the Red Barn construction. Windows, door, piles of wood, electrical and gallons of red paint make up a handsome new building. Well, designed for our own use. The displays and storage details come next!

We greeted 1350 visitors who came from thirty-three states. So many came in the door saying that they wanted to see this year's exhibit. Interested and interesting visitors.

Our Gift Shop did extremely well thanks to Jean Goehlen and her arranging merchandise in excellent ways. Many visitors returned directly to the Gift Shop door!!!

Our volunteer team is the best. There are all kinds of jobs. Greeters are an extremely important part of making a visitor feel welcome. We can always use more volunteers. Do you think you might be interested? Friday and Saturday, 11 am -3 pm are the days that we are open.

2026 is our 50th Birthday. Sugar Hill's history is under our care. I hope you will come in and discover who we used to be.

Thank you everyone for all the support for this Sugar Hill Historical Museum.

Kitty H. Bigelow  
Director, Curator

## SUGAR HILL IMPROVEMENT ASSOCIATION 2025

The Sugar Hill Improvement Association was first established in August of 1890 and after 135 years remains an active and vital part of our community. The SHIA has a Board of Directors and a slate of officers but if you are a resident, you are automatically a member and are welcome to attend any of our meetings.

We have two Trust Funds, one for educational purposes and one for monies to be expended for projects for the benefit of the residents of Sugar Hill. An application is available if you have an idea for a worthy project that the Association could consider for funding. We have legal guidelines for approval of any project.

### THE CAROLINA CRAPO BOOK AWARD

#### HISTORY: HOW A FIRE LIT A SPARK FOR EDUCATION IN SUGAR HILL, NH.

Seventy-five years ago, the only school in Sugar Hill was destroyed by fire. Mr. Henry Crapo was a part-time resident at the time and donated the necessary money to rebuild the school on the site of the current Crapo Building where the Sugar Hill Town Offices can be found.

At that time, Mr. Crapo also left a small trust in memory of his wife, Carolina, to help maintain the building, stating that if the school ceased to exist the money was to be used for the benefit and education of the people of Sugar Hill. In her honor, we award the Carolina Crapo Book Award to all Sugar Hill residents who complete the application and go on to further their education.

### APPLICABLE TO ALL SUGAR HILL SENIORS

Every fall, members of the Education Committee gather the names of the Sugar Hill residents who will be matriculating as seniors, either here at Profile School or at other schools. The only criteria to apply for this award is to be a senior whose residency has been in Sugar Hill for *at least* the past three years. Qualifying students must fully complete the short application and return no later than the end of May prior to their graduation. Awards will be announced at the Profile School Senior Celebration Ceremony (for Profile students) and directly through the US mail (for students attending another school).

### THE BOOK AWARD FUNDS ARE DISBURSED *AFTER* TRAINING OR EDUCATION.

Upon successful completion of the first semester of college or a training program, eligible students supply the committee with an official transcript, grade report, training certificate, or mentor report that attests that the student has successfully made use of this education opportunity, and the book awards are mailed out. Students can recertify—and receive a book award--up to a total of four years.

### APPLICABLE FOR A RANGE OF EDUCATION OPPORTUNITIES, NOT JUST A FOUR-YEAR COLLEGE

When the book award was first instituted, it was awarded to college-bound seniors, but the world has changed, and educational opportunities are more diverse. The scope has

been broadened to include a panoply of on-going educational programs from hairdressing to real estate to apprenticeships for the trades, and more.

If you have any questions, the Carolina Crapo Education Committee is happy to speak with you. You can reach out to Kathie Cote ([kathiecote59@gmail.com](mailto:kathiecote59@gmail.com)) or Starcy Branch ([starcybranch@roadrunner.com](mailto:starcybranch@roadrunner.com)) This year our education fund sponsored three programs free and open to the public. Our spring program was on The Old Man and the Mountain; it's history and legacy. Geologist Brian Fowler and Curator Inez McDermott gave an expert and enlightening presentation on this most interesting subject all dear to our hearts here in NH. Our summer program, given by our own Carl Martland, was on dragonflies, once again a subject that had us all in awe of this fascinating insect! Our fall program was given by Christine Schadler on Becoming Wolf – The Eastern Coyote. We were able to borrow a real stuffed wolf and coyote which graced our stage making for a realistic atmosphere for her presentation. This program filled the Meetinghouse to overflowing, although all the programs this year were very well attended. We wish to thank the Inn at Sunset Hill for the use of their downstairs when needed for our programs.

We continue to fund the playground behind the Carolina Crapo building with needed repairs, signage, etc. This is a well-used area for many families with children. We hope to have some repairs done on the tennis court, hopefully in 2026. All the tennis companies we contacted were busy for this year so we will keep our fingers crossed for 2026.

We funded the installation of the wonderful new “Welcome to Sugar Hill” signs located by the Sunnyside Cemetery and just past the Community Church. Very generous Sugar Hill residents donated the signs which certainly add a lovely touch for those coming to visit Sugar Hill.

We continue to maintain our flags in Sugar Hill; replacements being needed each year due to weather damage. As always, our thanks go to the Sugar Hill Road crew for the putting up and taking down of our flags. They fly from Memorial Day through veterans Day. During this time, our flags lend a festive and patriotic flair to Sugar Hill. After Veterans Day, our great road crew will replace the flags with our winter banners to continue to add a welcome to Sugar Hill residents and visitors alike.

The Sugar Hill Improvement Association feels very fortunate to be able to fund projects that benefit our town and to also give out the book awards and sponsor educational programs. This is all made possible through the generosity of our forebears and the ongoing careful management of our trust funds.

We look forward to the New Year of 2026 and any new projects we will be able to fund for the betterment of The Town of Sugar Hill.

Lissa Boissonneault,  
President

## **REPORT OF TRUSTEES OF TRUST FUNDS SHIA EDUCATION FUND & COMMUNITY FUND**

Year Ending 12/31/25

Again in 2025, the Trustees continued to collaborate with the members of the Sugar Hill Improvement Association (SHIA). We believe that these efforts contributed to SHIA's better understanding of the funds that are available for their wonderful work and educational endeavors.

The Trustees met in July to review the investment policy for the two trusts. The state requires that this be done on an annual basis. During this meeting, which included representatives of our investment advisors, the policy was determined to comply as to the actual investments overseen by our advisors. This discussion included a recap of the current 3-part allocation strategy encompassing the Equity Income Model, the Growth Strategy as well as the Fixed Income Strategy. In connection with this discussion a review of the current "Investment Policy" was completed. A written report from our advisors was confirmed to the Trustees, and a copy of this report was forwarded to the State as required by the New Hampshire AG's office.

It was determined at this time that all asset allocations were within policy, and that a new "Prohibited Class" of Crypto Currencies was added to the policy. The Trustees were also informed that upon review of our long-term relationship the fees that are assessed have been reduced.

The YTD total performance for the CRAPO fund was 13.75% vs index of 13.49 and had an end of year balance of \$1,285,107. The YTD total performance for the CTF fund was 12.75% vs index of 13.31 and had an end of year balance of \$1,377,883.67.

Russ Gaitskill  
Mark Butterfield  
Mike Clafin  
Trustees

## LAFAYETTE RECREATION COMMITTEE

This past year was an energizing and rewarding one for Lafayette Recreation, shaped by the incredible support of our community. From busy ballfields and packed camps to well-loved town traditions, our programs continued to bring people together in meaningful ways. None of this would be possible without the dedication of our staff, volunteers, families, and local partners.

Our summer camp program continued to thrive, serving more than 75 campers and offering a schedule rooted in outdoor exploration and hands-on experiences. Campers spent their days swimming at Echo Lake, biking, exploring local trails, and participating in swim lessons, all while building friendships and confidence. Two all-camp field trips to Santa's Village and Loon Mountain added to the excitement. We were especially excited to bring back our overnight adventure camp, offering four trips for students entering grades 6–9. These experiences included hiking, zip lining, tubing on the Pemi River, surfing at Rye Beach, and white-water rafting in Maine. This program continues to grow in both participation and impact, and we look forward to expanding it in the year ahead. Our summer staff played a vital role in this success, creating an environment that balanced safety, fun, and personal growth every single day.

Youth sports remained a cornerstone of Lafayette Recreation. Baseball and softball had strong participation and positive energy across all age groups, while our Saturday Pre-K and Kindergarten program continued to be a favorite for families. Soccer saw excellent turnout, with athletes at every level showing growth, teamwork, and sportsmanship throughout the season. Basketball teams, though smaller in size, competed with enthusiasm and skill in league play and tournaments. As participation continues, we hope to increase community involvement in paid officiating roles to support all three sports seasons.

We are deeply thankful for our local business sponsors, whose generosity allowed us to outfit athletes with new jerseys they could keep and replace outdated equipment with safer, modern options. These upgrades have strengthened our programs and ensured that coaches can fully equip teams without placing the burden on families.

Our community events once again brought people together in celebration. Old Home Day filled the town with music, food, and fireworks. The Top-Notch Triathlon, led by Matthew and Elizabeth Steele, remained a well-organized and highly anticipated event. Wobble 'n' Gobble welcomed nearly 500 participants and supported Adaptive Sports, while the Halloween Cup drew teams from across the North Country and served as a major fundraiser for Lafayette Recreation thanks to volunteer parents and the Recreation Board.

At its core, Lafayette Recreation is about community. We extend our heartfelt thanks to everyone who contributed their time, energy, and support this year. We are excited to continue building inclusive, active, and joyful opportunities for all in the year ahead.

Respectfully submitted,  
Lafayette Recreation Committee Members

**Franconia:** Sophia Sherburn, Kristin Wadsworth, Peter Gaudette  
**Easton:** Alex Macomber, Kent Butterfield  
**Sugar Hill:** Ryan Carlaw, Nate Hanson  
**Lafayette Regional School:** Amy Kopp



## FRANCONIA NOTCH CHAMBER OF COMMERCE

Please accept this letter as our request of inclusion for and disbursement of funds from the Town's Annual Appropriations Budget for the Franconia Notch Regional Chamber of Commerce in the amount of \$9,000.00. The efforts of Chamber are instrumental in promoting a strong and vibrant tourism economy, which in 2025, contributed \$66,294 to Sugar Hill through the Room & Meals tax. Annually, millions of dollars flow into the region, supporting our economy, providing jobs, and enriching the quality of life for all.

The Chamber's website promotes our region with over sixteen thousand visitors seeking information. Our social media platforms (Face book, Instagram) have reached over fifty-five hundred users. Chamber membership of one-hundred-ten businesses an individuals, from twenty towns, representing non-profits, educational institutions, and churches; in addition to businesses.

The Information Booth operated from the Memorial Day weekend through Columbus Day. Two thousand ninety-five individuals visited the information booth with countless others stopping by to pick up information when the booth was closed. This represents a five year high in visitors to the Welcome Center. The Welcome Center is a focal point for folks seeking directions, suggestions on places to go and things to do. Numerous parties expressed gratitude over the availability of the public restrooms which staff of the Chamber maintain throughout the year.

The 6th annual town-wide yard sale returned with families throughout the region listing their locations on our social media platform. The Chamber played an important role in coordinating the Franconia's Old Home Day celebration, bringing together multiple stakeholders in the planning and execution of the weekend celebration; feedback from residents, vendors, and participants indicated that the execution of the event was appreciated by the community.

The Chamber continues to focus on the economic contribution of on-and off-road cycling and the development of the areas biking resources (ParkerMt./Bethlehem Trail Association/Profile Trails/X-NH Rail Trail) which provide the Chamber with the opportunity to promote the region as a destination for the cycling community. Bruce Ca plain, Executive Director of "Bike the North Country" was recognized as the 2025 Northern Star Award winner for his efforts in promoting cycling in our region. The Chamber continues to be a primary distributor of Bike the North Country's regional cycling map that has met with significant popularity by visitors and local residents.

In the year ahead we will continue to maintain & grow our dedicated membership base; serve as a source of information & resources for the local and traveling communities; work to strengthen our regional economy; and welcome visitors to the region through a dynamic campaign of promoting the very best the region has to offer. As ever, we are grateful for the support of Sugar Hill's residents and the Board of Selectmen.

Respectfully yours,  
Franconia Notch Regional  
Chamber of Commerce

## **NORTHERN HUMAN SERVICES WHITE MOUNTAIN MENTAL HEALTH**

Northern Human Services is one of ten community mental health centers in New Hampshire that provides a comprehensive array of services to meet the mental health needs of all individuals residing in an assigned geographic area. White Mountain Mental Health is Northern Human Services' community mental health center that serves Northern Grafton County and lower Coos County. As the safety net provider of mental health services for these geographic areas, White Mountain Mental Health strives to ensure that everyone in the community, regardless of income or insurance status, has access to high quality mental health services. These services include 24/7 emergency services, outpatient therapy for adults and children, psychiatric services for established clients, case management and functional support outreach services, Assertive Community Treatment (ACT) services, Supported Employment services, a 6-bed adult residential group home and three supported, short-term transitional beds available for clients in need of housing while awaiting stable, affordable housing. For those that are uninsured or underinsured, Northern Human Services offers a sliding fee scale as well as affordable payment plan options so necessary services are still accessible to individuals regardless of their ability to pay.

Mental illness can affect a person's thinking, feelings, behavior or mood. Left untreated, mental illness can profoundly disrupt a person's life. Accurate, early and timely treatment for mental illness can and does save lives. According to the National Alliance on Mental Illness (NAMI) 259,000 adults in New Hampshire have a mental health condition (that's more than 5 times the population of Concord) with 66,000 New Hampshire adults having a serious mental illness. 1 in 20 adults have serious thoughts of suicide each year with 1 in 9 adolescents between the ages of 12-17 having serious thoughts of suicide each year; 221 lives were lost to suicide in New Hampshire in 2023 (according to the Centers for Disease Control and Prevention). Additionally, NAMI reports that in 2024 more 46,000 call/text/chat interactions occurred with NH's 988 Lifeline Centers and Rapid Response Access Point.

In 2025 White Mountain Mental Health served 542 individuals through outpatient services with 113 individuals (both client and non-clients) accessing Emergency Services. Early and immediate access to emergency services is crucial; this quick attention to crisis situations can and does prevent loss of life. Emergency services is the most expensive and most critical service we provide to the communities we serve. Each year we ask the towns we serve to contribute a small amount toward supporting the cost of both outpatient treatment and emergency services for individuals that are uninsured or underinsured. With insurance premiums increasing and changes to Medicaid Expansion that will include copays and premiums, our uncovered costs for care will undoubtedly increase and some individuals may very well opt out of healthcare coverage because they can no longer afford it. Any funding received from the towns we serve will continue to support residents in accessing necessary mental health services without worrying about the cost.

Despite the increase in the number of individuals accessing Mobile Crisis/Emergency Services and the rising costs of these services, we are requesting level funding from Sugar Hill. All funds received from Sugar Hill go directly to Sugar Hill residents that are uninsured or underinsured and help us to provide the needed services for the residents of Sugar Hill.

We truly appreciate the support that we have received from Sugar Hill over the years and are thankful to the voters for recognizing the importance of timely access to mental health services, particularly Mobile Crisis/Emergency Services, for all Sugar Hill residents.

Respectfully submitted,  
Amy Finkle  
Behavioral Health Director  
White Mountain Mental Health  
Northern Human Services

## AMMONOOSUC COMMUNITY HEALTH SERVICES, INC.

Ammonoosuc Community Health Services, Inc. (ACHS) is requesting an appropriation of **\$1250** from the **Town of Sugar Hill** for the year 2026. Your support will empower us to continue providing high quality affordable healthcare to our **207 Sugar Hill patients**, while extending our reach to serve even more residents in need. Support from the **Town of Sugar Hill** is crucial as we work to make accessible healthcare a reality for your community and the 26 rural towns we proudly serve.

At ACHS we are proud to provide essential services, such as preventive care, follow-up treatments, vaccinations, screenings, and vital behavioral health support for individuals of all ages. Your continued support allows us to deliver comprehensive healthcare to everyone, regardless of their financial circumstances. Our sliding fee scale helps ensure that those in need can access timely and affordable care, which is more important than ever in today's changing healthcare landscape. To learn more about our sliding fee scale program, please visit our website at **Ammonoosuc.org**.

### ACHS Services

- **Medical:** Patient-Centered Primary care for all ages
- **Behavioral Health:** Substance Use Disorder, Counseling, K-12 in school services.
- **Patient Support:** Assistance with financial, legal, social concerns
- **Breast & Cervical Cancer Screening Program**
- **340B Drug Pricing Program:** Helps reduce the price of prescription drugs.
- **Financial Services – Sliding Fee Payment Scale, Low Cost Vision Plan, Dental Voucher**

### ACHS Statistics Calendar Year - 2025

- **Number of Unduplicated Clients Served:** Medical 8,251, Behavioral Health 907, Enabling 98, Vision 77
- **Number of Visits:** Medical 26,496 Behavioral Health 6,262, Enabling 101, Vision 77
- **Client/Payor Mix:** Medicaid 13.40%, Medicare 37.12%, Uninsured 3.96%, Insured 45.51%
- **Value of discounts provided in our Prescription Assistance Program:** \$129,071
- **Value of discounted health care services (Sliding-Fee) provided to our patients:** \$241,130 total; Medical \$86,278 & Behavioral Health \$40,602, Pharmacy \$114,250:
- **Value of free medications**\$294,193

### Town Statistics – Sugar Hill

Total # of patients -**207**

Total # of Medicaid Patients - **4**

Total # of Medicare Patients-**101**

Total # of Self-Paying Patients – **7**

Total # of Sliding Fee Scale Patients -**1**

Your continued support of ACHS inspires us with hope and excitement for a healthier future for our community. We are eager to keep making a positive difference in the lives of those we serve.

Edward D. Shanshala,II, MSHSA, MSEd  
Chief Executive Officer

Evelyn Hagan  
ACHS Board President

## **GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC.**

Grafton County Senior Citizens Council, Inc. (GCSCC) is a private nonprofit organization that provides programs and services that support the health and well-being of our communities' older citizens as well as adults with disabilities. GCSCC's programs enable community members to remain independent in their own homes and communities for as long as possible. GCSCC operates seven senior centers (located in Bristol, Canaan, Haverhill, Lebanon, Lincoln, Littleton, and Plymouth) and sponsors the Grafton County Aging and Disability Resource Center and RSVP Volunteer Center (an AmeriCorps Seniors project). Through GCSCC's network, older adults and their families take part in a range of community-based long-term services including home-delivered meals, community dining programs, transportation, outreach and counseling, chore/home repair services, recreational and educational programs, and volunteer opportunities.

From October 1, 2024 through September 30, 2025, 17 older residents of Sugar Hill were served by one or more of GCSCC's programs offered through the Littleton Area Senior Center. In addition, 4 residents were served through the Grafton County Aging and Disability Resource Center.

- Older adults from Sugar Hill enjoyed 1,750 meals prepared by GCSCC.
- Sugar Hill residents received wellness calls, assistance with problems, crises, or issues of long-term care through 4 contacts with a trained outreach worker and 6 contacts with the Grafton County Aging and Disability Resource Center.
- Sugar Hill residents participated in health, education, or social activities 219 times.
- 306 door-to-door, on-demand bus rides were provided for Sugar Hill residents.

The cost for GCSCC to provide services for Sugar Hill residents in 2024/2025 was \$27,146.86. Such services can be critical for older adults and adults with disabilities who want to remain in their own homes and out of institutional care in spite of chronic health problems and increasing physical frailty. Doing so saves tax dollars that would otherwise be expended for nursing home care. GCSCC's programs also contribute to a higher quality of life for older friends and neighbors. As our population ages, supportive services such as those offered by GCSCC are becoming even more critical.

GCSCC would very much appreciate Sugar Hill's support for our programs that enhance the independence and dignity of older adults and adults with disabilities. GCSCC enables our community members to meet the challenges of aging, while remaining in the security and comfort of their own communities and homes.

Kathleen Vasconcelos, Executive Director



## 2025 Report

The mission of UNH Extension is to strengthen people and communities in New Hampshire by providing trusted knowledge, practical education and cooperative solutions. This report highlights some ways we worked to achieve our mission.

- Grafton County 4-H led by Donna Lee deepened its commitment to intergenerational connection through programs such as the Sheep and Goat Clinic and Crafting, the Animal Meet and Greet visits, and the Pumpkin Carving Display with the Grafton County Nursing Home.
- Heather Bryant completed a 2-year sweet potato variety trial in collaboration with UNH and the Grafton County Farm. Seven hundred and forty pounds of sweet potatoes were donated to area senior centers and food pantries. Results have been shared with sweet potato growers across the region.
- Jim Frohn, Grafton County Forester, harvested a timber sale on 60 acres of the Grafton County Forest. The county earned \$42,832.74 in stumpage from this sale.
- Mary Choate provided Safety Awareness in the Food Environment (SAFE) courses that reached 119 NH food pantries and 306 food pantry workers, as well as 375 food service workers at 174 food organizations.
- Sue Cagle partnered with NH Housing Finance Authority and the State of NH Department of Business and Economic Affairs to implement the InvestNH Municipal Planning and Zoning Grant program. Seventy-three NH communities have participated in this program, working to address the housing crisis in NH.

Respectfully submitted: Heather Bryant, County Office Administrator

## CENTER FOR NEW BEGINNINGS

For forty years, The Center for New Beginnings has been part of the fabric of our community. We began in Littleton as a small counseling center for people affected by domestic violence and sexual assault. Today, we have grown into a place where children, teens, adults, and families can find comfort, guidance, and hope during some of life's most difficult moments.

Every day, we meet neighbors who are struggling with anxiety, depression, grief, trauma, relationship challenges, or other emotional burdens. We see children and teens doing their best to navigate the pressures of our changing world. And we meet families who simply need someone to listen, to support them, and to remind them that they are not alone.

Our doors are open to the entire northern third of New Hampshire and nearby Vermont communities-but we never turn away someone willing to come to us for help.

Many people ask how we differ from Northern Human Services. The answer is simple: we are an independent nonprofit providing short-term support for acute issues, while they focus on longer-term care for more chronic cases. Both types of services are essential, and both face the challenge of long waitlists as we search for qualified providers to serve our neighbors.

As costs continue to rise and insurance reimbursements fail to keep pace, we rely more than ever on community partnership. Your support truly makes a difference.

In 2025, we served 540 individuals and held 7,366 appointments, *Seven of those clients call Sugar Hill home.* This year we are respectfully requesting \$500 contribution from the Town. Gifts like these allow us to help clients who are facing high deductibles, unexpected copays, or temporary gaps in insurance-situations that can otherwise prevent them from receiving the care they need.

When people have access to mental health support, families become stronger, children thrive in school, workplaces become healthier, and our communities grow more resilient. An investment in mental wellness is an investment in the well-being of the entire region.

If you would like to know more about our counseling services or our Employee Assistance Program, we would be grateful to talk with you. We take pride in serving your community and are always happy to share how we can help.

Good works have always relied upon the generosity of good people. Thank you for your support, your kindness, and your trust.

Sincerely,  
Board of Directors  
The Center for New Beginnings

## **NORTH COUNTRY COUNCIL 2025**

North Country Council (NCC) is one of nine Regional Planning Commissions in New Hampshire, serving 50 municipalities and 25 unincorporated areas across the state's northern third. Established under RSA 36:46, NCC supports local governments through coordinated planning in land use, transportation, economic development, mapping, data analysis, grant support, and project management. In addition, NCC staff collaborated with peer RPCs through the NH Association of Regional Planning Commissions, supported statewide professional conferences and news articles, responded to 4 developments of regional impacts, participated in the Statewide Comprehensive Outdoor Recreation Management Plan update, and coordinated a bulk purchase of Planning and Land Use Regulation books for municipalities, saving an estimated \$115 per book.

### **Transportation**

Council staff completed 145 traffic counts in coordination with NHDOT and responded to additional community-requested locations, providing tailored data to support local decision-making. NCC adopted a Regional Safety Action Plan, qualifying communities for federal transportation safety implementation funding and launched a Traffic Calming Supply Library using AARP Community Challenge Grant funds, enabling communities to pilot DOT-compliant traffic-calming strategies. The Council supported two Regional Coordinating Councils (Carroll County – 8 meetings; Grafton County – 7 meetings) and hosted 5 Transportation Advisory Committee meetings. It also participated in statewide transportation initiatives, including the Complete Streets Advisory Committee and NHDOT's Week Without Driving campaign. NCC staff supported Regional Project Development for the Ten-Year Plan, attending 5 GACIT Hearings.

### **Community & Economic Development**

With funding support from NH Housing, NCC advanced regional housing and workforce initiatives, convening seven employer workshops and conducting 80+ hours of outreach. Staff developed a Housing Toolkit to help employers address workforce housing challenges. NCC continued to support communities awarded InvestNH Housing Opportunity Planning (HOP) Grants, assisting with housing needs assessments, public engagement, and regulatory updates. Council staff provided local planning services—including master plan updates, land use board support, and regulation amendments—available to all member communities, with expanded services offered on a contract basis.

The CEDS was updated to include an industry supplement, and the webpages were refreshed.

The Council continued to assist communities, the State of NH Bureau of Economic Affairs (BEA) & Northern Border Regional Commission (NBRC) by providing technical assistance and pre-application coaching to over 20 entities pursuing NBRC funding, with approximately 50% securing funding.

### **Mapping & Data Analysis**

NCC developed and analyzed regional surveys, including the Regional Plan Survey and Regional Transportation Safety Survey, and provided updated community data snapshots covering demographics, housing, and affordability. Staff delivered GIS mapping and data services to support local planning and grant applications and maintained two regional ArcGIS Online Hubs focused on funding opportunities and climate resiliency.

### **Membership in Action**

Municipal dues directly support planning assistance, technical expertise, and data resources provided by NCC. Council staff worked alongside municipal boards, staff, and community partners across the region, helping communities address challenges, plan for the future, and leverage additional funding—delivering a clear return on member investment. As we move into 2026, NCC remains committed to serving as a reliable partner to North Country communities. Whether your municipality is updating a master plan, pursuing grants, planning transportation improvements, or addressing environmental or housing needs, Council staff are here to help. We encourage all member communities to connect with us in the coming year to explore how our services can support local goals.

## NORTH COUNTRY HOME HEALTH & HOSPICE 2025

**North Country Home Health & Hospice Agency (NCHHHA)** is a 501(c)(3) nonprofit organization dedicated to delivering compassionate home health, hospice, and long-term care services throughout Coös and Grafton Counties. Serving nearly 76,000 residents across 2,705 square miles, our Mission is to improve lives by caring for patients and families as they navigate their healthcare journey at home. For many in our rural communities, we are more than a healthcare provider; we are a vital lifeline.

In 2025, we made **45,441 visits** across our two counties and provided care for **1,999 patients**. In 2025, for Sugar Hill, we visited 31 patients 379 times for home health, hospice, and long-term care services. At the same time, the complexity of care has risen, with more patients facing higher-acuity conditions that require advanced clinical expertise. Despite rising costs and declining insurance reimbursements, NCHHHA remains committed to ensuring that no one in need is left without care, meeting individuals wherever they call home.

We offer a comprehensive range of services designed to support patients at every stage of their healthcare journey. Our skilled Home Health nursing, rehabilitation, and disease management services help individuals heal and recover in the comfort of their own homes, reducing hospital stays while keeping them close to the people they love. Our hospice care focuses on comfort, dignity, and compassion, providing comprehensive physical, emotional, and spiritual support for patients and their families during life's final chapter. In addition, our long-term care services assist with daily activities such as bathing, dressing, and meal preparation, empowering individuals to maintain independence and age safely in familiar surroundings.

Your support of NCHHHA extends far beyond the patients we serve; it strengthens the entire community. Every home we visit in Sugar Hill represents a neighbor cared for, a family supported, and a community uplifted. By ensuring access to these essential services, you help create a healthier, more resilient town where people of all ages can thrive. Investing in NCHHHA is an investment in the well-being and independence of your friends, family, and neighbors.

The steadfast partnership between NCHHHA and Sugar Hill is vital to addressing the unique challenges of rural healthcare. Together, we can meet the growing demand for home-based care, adapt to changing needs, and continue to provide services that foster independence and dignity for all. Your unwavering support ensures that no one is left behind and that compassionate, high-quality care remains accessible for years to come.

For more information, please visit [www.nchhha.org](http://www.nchhha.org) or contact Ren Anderson directly at **(603) 444-8399**. Thank you for partnering with us to improve lives across the North Country.

## **BOYS & GIRLS CLUB OF THE NORTH COUNTRY**

In preparation for the annual Town Meeting, the Boys & Girls Club of the North Country respectfully requests that the Board include a Warrant Article for \$2,500 on the Town of Sugar Hill's ballot to help cover the operating costs of the essential nonprofit services we provide to families across the North Country.

This past year, we served children from Bethlehem, Easton, Franconia, Littleton, Lisbon, Lyman, and neighboring towns. Our out-of-school-time programs provide academic reinforcement, positive mentorship, and a nurturing environment while offering essential assistance to the parents and guardians who make up our workforce. We are also renovating our facility to add full-time Early Childhood Care for 8 infants, 12 toddlers, and 16 preschoolers, with an anticipated Spring 2026 opening, to address an urgent childcare need for the North Country's working families.

To remain affordable, afterschool programs cost \$30 per week (including staff development days and select holidays). Full-day camps over school vacation and summer are \$145 per week, with swimming lessons included. Extensive financial assistance ensures cost is never a barrier to participation.

Like many nonprofit organizations, raising the approximately \$500,000 required annually to operate the North Country Clubhouse has become increasingly challenging. We recognize that Sugar Hill taxpayers are feeling similar financial pressures. However, the families who most need our services are also those who have been hardest hit by the current economic pressures—50% of our families earn below \$45,000, and 78% qualify for free and reduced lunch.

We ask for your continued support of childcare and youth development options for Sugar Hill residents. Your endorsement of this request would be deeply appreciated and would reflect the Town's commitment to investing in the current health and future of Sugar Hill. The children we serve today are the future of the North Country.

Sincerely:

Erin Talcott  
North Country Development  
Associate  
Tina Bedor  
Board of Directors

## MOUNT WASHINGTON REGIONAL AIRPORT COMMISSION

The Mount Washington Regional Airport continues to be an active and well-used regional asset, supporting local businesses, tourism, public services, and community events. Overall airport activity increased modestly during 2025, with commercial traffic reaching its strongest level in several years. The airport generates its operating revenue through landing fees from commercial aircraft, overnight parking fees, ground leases for airplane hangars, and fuel sales. The Airport Commission manages the publicly owned airport on behalf of its member towns under an inter-municipal agreement. The airport has **no paid staff** and is operated entirely by volunteers.

### Community Events and Public Outreach

In June 2025, the airport hosted the **Mount Washington Air Show**, a two-day community event that attracted more than **2,800 visitors** from across New Hampshire, Vermont, and beyond. The event featured professional aerobatic performances, family-friendly activities for children, live music, local food vendors, and free airplane rides for kids. The airshow brought a significant number of visitors to the area for the weekend, supporting local restaurants, lodging, and small businesses, while also giving the public a rare opportunity to experience the airport up close.

The airport also hosted **two EAA Young Eagles events** during the year. Through these programs, approximately **75 local children** received free introductory airplane rides, many experiencing flight for the first time. These events were organized and flown by volunteers and are part of a national effort to promote interest in aviation, science, and engineering.

### Airport Operations and Safety

Throughout 2025, Commission volunteers focused on maintaining a safe, reliable, and well-functioning airport. Work included rebuilding and repairing several **aids to navigation**, maintaining airport facilities, and addressing routine safety and operational needs. These efforts ensure the airport remains available for general aviation, commercial operations, emergency use, and public benefit. Energy-efficiency improvements were also made to the terminal building during the year, helping reduce operating costs.

### Grants, Long-Term Planning, and Stewardship

A **grant-funded obstruction study** was completed in 2025, improving the airport's ability to manage safety concerns related to surrounding terrain and vegetation. The Commission also completed design work and applied for grant funding for a **runway maintenance and remarking project scheduled for 2026**, allowing critical infrastructure work to move forward with minimal impact on local taxpayers.

Airports are complex transportation facilities that, once lost, are extremely difficult or impossible to replace. The Mount Washington Regional Airport represents a piece of **publicly owned, long-term regional infrastructure** that serves current needs while preserving future transportation, economic, and emergency-service options. Careful maintenance, long-term planning, and effective use of grant funding help ensure that this asset remains available to the region as needs and opportunities evolve.

**Local Economic and Public Service Role**

Two local businesses operate at the airport: an **aircraft maintenance and repair shop** and a **helicopter tour business**, both of which contribute to the local economy and provide jobs and services in the region. The airport is also used by the **Civil Air Patrol**, supporting emergency services, search and rescue training, and youth development programs.

**In Closing**

The Mount Washington Regional Airport is managed conservatively, with a strong emphasis on safety, efficiency, and community benefit. Through volunteer effort, grant funding, and responsible financial management, the Commission works to maintain a valuable regional asset that supports economic activity, public service, and community engagement.

Respectfully submitted,  
Mount Washington Regional Airport Commission

## EXECUTIVE COUNCILOR DISTRICT 2

### KAREN LIOT HILL

The New Hampshire Executive Council is unique, serving as a check and balance on the Governor and providing oversight of state government—much like a city council, but for the entire state. The Council’s work can be summarized with one word: **CARS**, reflecting our constitutional responsibilities and my work on behalf of the people, communities, and municipalities of District 2.

#### **C — Contracts**

The Executive Council oversees state spending by voting on all contracts over \$10,000. In 2025, the Council reviewed **2,473 contracts across 24 meetings**.

My role is to advocate for District 2 and protect taxpayers statewide. When a road construction contract was delayed for the Town of Charlestown, I spoke out, prompting a special Council meeting where the contract was approved unanimously. Throughout the year, I raised concerns about decisions that could leave taxpayers responsible for cost overruns or errors, including issues related to construction of the residential psychiatric hospital. I also advocated for District 2 municipalities receiving state grants for water improvements, equipment purchases, and affordable housing. During the federal government shutdown, I focused on contingency planning for SNAP to ensure services for vulnerable residents continued uninterrupted.

#### **A — Appointments**

The Executive Council votes on the Governor’s nominations of judges, commissioners, and state board members. In 2025, the Council voted on **166 confirmations**, including **58 residents of District 2**, and held public hearings for the Commissioners of Education and Corrections and a Supreme Court Justice.

I supported the confirmation of Education Commissioner Caitlin Davis, noting the broad bipartisan support for her nomination. I cast a dissenting vote on the confirmation of Supreme Court Justice Bryan Gould due to concerns about judicial independence and conflicts of interest. When it became clear that Commissioner Taylor Caswell would not be reappointed to lead the Department of Business and Economic Affairs, I expressed disappointment, stating the decision was unnecessary and harmful to the state at a time when experience and continuity were especially important.

#### **R — Roads**

The Executive Council plays a major role in managing state infrastructure and updating the State’s 10-Year Transportation Plan every two years. In 2025, the Council worked with the Department of Transportation to develop a draft plan and held **25 public hearings statewide**. I hosted **8 hearings in District 2**.

Due to rising costs and insufficient revenues, the prior plan was approximately **\$400 million oversubscribed**, requiring major cuts, including construction funding for key Turnpike safety projects in Manchester and Bow–Concord. Public testimony overwhelmingly supported a toll increase paired with a New Hampshire resident discount to cover the costs of these projects. The final plan restored the Manchester project without adding a revenue source, while leaving the Bow–Concord project out. I dissented and filed a minority report, citing concerns about fairness to

District 2 and fiscal responsibility. The Turnpike System was designed to be self-funded through tolls, and major projects should not proceed without a clear funding plan.

**S — Services**

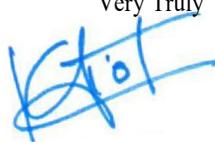
Providing constituent services is a central part of my work. In 2025, I helped residents, nonprofits, and businesses navigate state agencies on issues involving grants, permits, benefits, employment, licensing, and more.

Over the summer, I spent three days traveling across District 2 with DOT Commissioner Bill Cass, visiting road and bridge projects and meeting with municipal officials to better understand local infrastructure needs. I also hosted the Executive Council’s summer meeting in Sunapee, focusing on the economic impact of mountains and lakes. Outdoor recreation generates approximately **\$4 billion annually**, supports more than **100,000 jobs**, and contributes over **\$45 million in state tax revenue** each year—resources vital to District 2 and the state.

**Looking ahead**, I remain committed to accountability, fairness, and service—using the Executive Council’s unique role to ensure state government works effectively for District 2 and all of New Hampshire. I issue a report with items of particular significance to District 2 after each Council meeting. These can be found at **[council.nh.gov](http://council.nh.gov)**.

Thank you for the opportunity to serve. If I can be of assistance as you interact with state government, please contact me at **[Karen.LiotHill@nh.gov](mailto:Karen.LiotHill@nh.gov)** or **603-252-2542**.

Very Truly Yours,



**VALUATION OF TOWN EQUIPMENT  
FIRE DEPARTMENT**

Equipment	Purchase Price	Book Value	Life in Years	Depreciation For Year
2005 Motorola Radios Mobile (7)	\$ 28,000.00	\$ -0-	15	\$-0-
2006 Motorola Radios Portable (18)	54,000.00	-0-	15	-0-
2007 Motorola Base Radio (1)	8,000.00	-0-	15	-0-
2022 Kenwood Radios	8,762.00	6,426.00	15	584.00
1939 Ford Antique Truck	1,000.00	-0-	10	-0-
2004 Ford Light Rescue Truck	105,000.00	16,800.00	20	4,200.00
2006 Sterling Fire Engine	175,000.00	42,000.00	25	7,000.00
2013 International – Fire Engine	254,000.00	132,080.00	25	10,160.00
2018 International – Fire Engine	375,000.00	255,000.00	25	15,000.00
Utility Box Trailer	3,700.00	-0-	20	-0-
4,000 ft. 4” Hose	20,000.00	-0-	15	-0-
Stationary SCBA Air Compressor	20,000.00	-0-	20	-0-
12 SCBA Units	100,000.00	93,333.00	15	6,667.00
2 Sets of PPE	10,000.00	10,000.00	10	-0-
24 Sets of PPE	72,000.00	-0-	10	-0-
12 Sets PPE	36,834.00	22,102.00	10	3,683.00
Mobile SCBA Fill Station	10,000.00	-0-	20	-0-
SCBA Cylinders	26,760.00	17,840.00	15	1,784.00
Camera	2,800.00	-0-	5	560.00
30 Pagers	11,450.00	-0-	10	-0-
Portable Pump	4,000.00	-0-	15	-0-
Floating Portable Pump	2,500.00	-0-	15	-0-
Honda 6kw Generator	5,000.00	-0-	15	-0-
Light Tower – Rescue Truck	6,000.00	800.00	15	400.00
Portable Scene Lights	4,000.00	3,200.00	10	400.00
Fire Hose 2.5 – 400’	1,200.00	160.00	15	80.00
Rescue Chain Saw	2,195.00	190.00	10	219.50
Lockers	10,157.00	8,125.60	20	507.85
Miscellaneous Equipment	<u>114,300.00</u>	<u>-0-</u>	15	<u>-0-</u>
<b>TOTAL</b>	<b>\$1,471,658.00</b>	<b>\$608,056.60</b>		<b>\$51,245.35</b>

## HIGHWAY EQUIPMENT

Equipment	Purchase Price	Book Value	Life in Years	Depreciation For Year
1995 Brush Bandit Chipper	15,000.00	-0-	20	-0-
1996 Motorola Mobile Radio	600.00	-0-	20	-0-
Miscellaneous Mobile Equipment	45,000.00	-0-	20	-0-
2019 Sakai TW330 Roller	29,000.00	22,231.00	30	967.00
York Rake	3,000.00	-0-	20	-0-
Cold Patch Trailer	24,000.00	19,200.00	20	480.00
Culvert Thawer w/Trailer	4,500.00	-0-	10	-0-
2003 Sweepster Brom for 416 Cat	8,500.00	-0-	15	-0-
2004 Hudson Trailer 10 ton	8,900.00	-0-	20	-0-
2007 Komtsu Excavator	93,500.00	4,700.00	20	4,675.00
1985 Cat 130 Motor Grader	65,000.00	-0-	15	4,333.00
2012 John Deere Loader	106,400.00	37,240.00	20	5,320.00
2014 John Deere 310 SK Backhoe	67,500.00	47,250.00	10	6,750.00
2021 International Dump Truck	140,000.00	93,335.00	15	9,333.00
2022 Ford F350 Pickup/sander	72,000.00	27,000.00	8	9,000.00
2018 Inter HV 10 Wheel Dump	180,000.00	84,000.00	15	12,000.00
2024 Dodge 5500 w/sander	95,000.00	85,500.00	10	9,500.00
2017 Fischer Sander	4,500.00	-0-	10	450.00
2018 Atlas Copco Hammer	11,300.00	6,780.00	10	1,130.00
2023 Bomag Gas Compactor	<u>8,500.00</u>	<u>5,355.00</u>	10	<u>765.00</u>
<b>TOTAL</b>	<b>\$982,200.00</b>	<b>\$432,591.00</b>		<b>\$64,703.00</b>

### BUILDING & GROUNDS

2024 Dodge 2500 Pick up	\$67,000.00	\$ 50,250.00	8	\$8,375.00
2023 JD Z930R ZTrak/Bag System	19,020.00	7,608.00	5	3,804.00
2000 PAS 65x14 Trailer	2,750.00	-0-	20	0.00
2020 Ariens 28 Snowblower	1,299.00	189.00	7	185.00
2016 Honda 21" Commercial Mower	660.00	-0-	5	0.00
202 Honda 21" Commercial Mower	<u>650.00</u>	<u>-0-</u>	5	<u>0.00</u>
<b>TOTAL</b>	<b>\$91,379.00</b>	<b>\$58,047.00</b>		<b>\$12,364.00</b>

### POLICE EQUIPMENT

Equipment	Purchase Price	Book Value	Life in Years	Depreciation For Year
2023 Ford Explorer	\$59,277.90	23,711.16	5	11,855.58
2025 Ford Police Responder	66,678.00	,53,343.00	5	13,335.60
Motorola Radio – Patrol Vehicle (2)	2,800.00	-0-	6	-0-
Motorola Radios – Portables (4)	10,496.88	3,498.96	6	1,749.48
Motorola Consolette (1)	6,972.15	3,486.06	6	1,162.03
MPH Python 2 (2)	3,200.00	-0-	5	-0-
Radar Trailer	1,000.00	-0-	6	-0-
ATS Radar Trailer	19,697.25	17,727.52	10	1,969.73
Axon Body Cameras (3)	16,025.90	6,410.36	5	3,205.18
Zoll AED (1)	1,269.70	-0-	3	423.30
Office Equipment	5,684.00	-0-	3	-0-
Glock Handguns w/lights (4)	2,036.00	-0-	6	-0-
Benelli Shotgun (2)	900.00	250.00	10	90.00
Card Access System	4,000.00	400.00	10	400.00
Taser (X2) (3)	4,200.00	-0-	5	-0-
Taser (T7) (3)	10,260.00	4,104.00	5	2,052.00
Ruger AR 15 (2)	1,000.00	60.00	8	100.00
Sig Sauer MCX 300 (3)	12,600.00	9,450.00	8	1,575.00
Solar Traffic Lights	6,463.00	3,877.80	10	646.30
Solar Traffic Radar Sings (2)	4,127.00	3,714.30	10	412.70
Lidar Pro Laser	2,390.00	1,912.00	5	478.00
Base Radio Antenna System	<u>3,337.00</u>	<u>2,335.90</u>	10	<u>333.70</u>
<b>TOTAL</b>	<b>\$244,414.78</b>	<b>\$134,281.06</b>		<b>\$39,788.60</b>

**BIRTHS REGISTERED  
IN THE TOWN OF SUGAR HILL, NH  
For the Year Ending December 31, 2025**

<b>Date of Birth</b>	<b>Name of Child</b>	<b>Name of Father &amp; Name of Mother</b>
05-01-2025	Catharine Ivy Losco Rhodes	Michael Anthony Rhodes Iris Losco Rhodes
07-03-2025	Bear Alexander Hicks	McCullan James Hicks Jordan Adina Hicks
12-04-2025	Cora Faye Fearington Cramer	Christopher David Cramer Julia Adair Fearington

**DEATHS REGISTERED  
IN THE TOWN OF SUGAR HILL, NH  
For the Year Ending December 31, 2025**

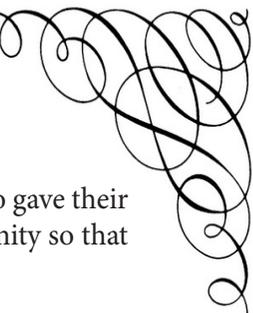
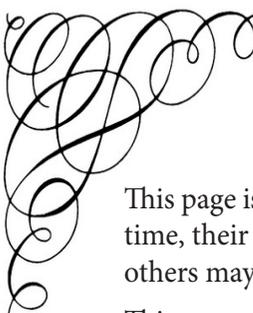
<b>Date Of Death</b>	<b>Name Of Deceased</b>	<b>Name &amp; Surname Of Father</b>	<b>Maiden Name Of Mother</b>
01-15-2025	Jeffrey L. Henault	Leopold Henault	Dorothy Hugron
02-17-2025	Jospeh E. Lange	Elmer Lange	Julia Sprague
03-05-2025	Christopher W. St. Louis	Roy St. Louis	Joyce Bernard
04-01-2025	Lawrence C. Lee	Tak Lee	Mary Foo
04-26-2025	Dudley L. Bailey	Robert Bailey	Alberta Smith
05-25-2025	John D. Colony	John Colony	Margaret Carter
09-26-2025	Debra Clark Valentine	Eugene Clark	Margaret Unknown
11-23-2025	Joseph Cushing Jr.	Jospeh Cushing	Ruth Merwin
12-12-2025	Cynthia L. Johnson	Conrad Poll	Archie Estes

**MARRIAGES REGISTERED  
IN THE TOWN OF SUGAR HILL, NH  
For the Year Ending December 31, 2025**

<b>Date of Marriage</b>	<b>Name and Surname Of Groom &amp; Bride</b>	<b>Residence of Each At Time Of Marriage</b>
04-05-2025	McCullan Hicks, Jr. Jordan Adina Lashway	Sugar Hill Sugar Hill

I hereby certify the above information is correct, according to the best of my knowledge and belief.

Lissa Boissonneault  
Town Clerk



## In Memorium

This page is to honor those no longer with us, who gave their time, their heart, and their energy to our community so that others may benefit.

This year, we said goodbye to-

### **JEFFREY L. HENAULT**

Jeff served the Town as a member of the Board of Selectmen and the Sugar Hill Fire Department. His service was appreciated by all who knew him.

### **JOSEPH E. LANGE**

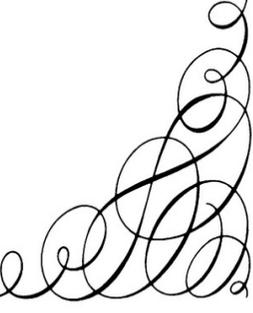
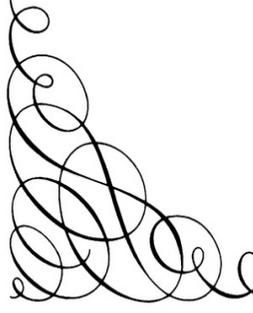
Joe was a member of the Sugar Hill Fire Department. His contributions to the refurbishing of the Antique Fire Truck will always be remembered and appreciated.

### **JOHN D. COLONY**

John was a respected member of the Board of Adjustment and served as Chairman of the Supervisors of the Checklist. His dedication to the community will be missed.

### **JOSEPH CUSHING JR.**

Joe was the last surviving member of the original Town Officials, having served as one of the original three Select Board members in 1962. His commitment to the Town will not be forgotten.



**TOWN HOURS  
SELECTMEN'S OFFICE  
603-823-8468**

**Website: [www.sugarhillnh.org](http://www.sugarhillnh.org) E-mail: [selectmen@sugarhillnh.org](mailto:selectmen@sugarhillnh.org)**

Monday ..... 5:00 PM - 7:00 PM  
Tuesday and Thursday ..... 9:00 AM - 2:00 PM

**TOWN CLERK'S OFFICE  
603-823-8516**

Monday ..... 3:00 PM - 5:00 PM  
Tuesday and Thursday ..... 9:00 AM - 1:00 PM

**PLANNING BOARD**

First Wednesday of each month ..... 5:30 PM

**ZONING BOARD**

As needed ..... 5:30 PM

**TRANSFER STATION  
603-823-5311**

(Closed on legal Holidays)

Sunday ..... 9:00 AM - 5:00 PM  
Monday ..... 9:00 AM - 5:00 PM  
Tuesday, Wednesday ..... CLOSED  
Friday ..... 9:00 AM - 5:00 PM  
Saturday ..... 9:00 AM - 5:00 PM

**RICHARDSON MEMORIAL LIBRARY  
603-823-7001**

Tuesday ..... 1:00 PM - 5:00 PM  
Thursday ..... 10:00 AM - 1:00 PM  
Friday (Family Day) ..... 1:00 PM - 5:00 PM  
Saturday ..... 10:00 AM - 1:00 PM

**SUGAR HILL HISTORICAL MUSEUM  
603-823-5336**

Friday ..... 11:00 AM - 3:00 PM  
Saturday ..... 11:00 AM - 3:00 PM

TENTATIVE SEASON: May 22, 2026 - October 12, 2026

Opening to be Announced

**FIRE, POLICE, LIFE SQUAD — EMERGENCY ONLY 911**

**Non-Emergency Police**  
603-823-8725 - Office  
603-823-8123 - Dispatch

**Non-Emergency Fire Department**  
603-823-8415 - Station  
603-823-8123 - Dispatch

**Highway Department**  
603-823-8788  
603-616-8467

**Meetinghouse**  
603-823-7011

